

AGENDA

CITY COUNCIL BUDGET RETREAT
TUESDAY, MARCH 22, 2022
CITY HALL, THIRD FLOOR, FORMER COUNCIL CHAMBERS
8:30 A.M.

- I. CALL TO ORDER – MAYOR GIBBONS
- II. PROPOSED FY2022-23 BUDGET CALENDAR **(ACTION ITEM)**
- III. FY2022-23 COUNCIL GOALS REVIEW
- IV. UTILITY FUND CIP, DEBT, FINANCIAL MODEL & RATES
 - A. FY2022-23 DRAFT W&S CAPITAL IMPROVEMENTS PLAN – TABLE 1
 - B. DEBT SERVICE SCHEDULE – TABLE 2
 - C. FINANCIAL ANALYSIS SUMMARY – TABLE 3
 - D. FY2022-23 PROPOSED WATER/SEWER RATES – TABLE 4 **(ACTION ITEM)**
 - E. WATER/SEWER RATES COMPARISON
- V. GENERAL FUND UPDATE & CIP
 - A. CURRENT FY2021-22 BUDGET UPDATE
 - B. HISTORICAL BUDGET INFORMATION:
Tax Rates, Solid Waste Fees, Health Insurance Rates, W/S Rates, Fund Balance, CPI
 - C. GENERAL FUND PROJECTIONS
 - D. FY2022-23 DRAFT CAPITAL IMPROVEMENTS PLAN
- VI. ONGOING BUDGET CONSIDERATIONS
 - A. CORONAVIRUS IMPACTS/ECONOMIC CONDITIONS
 - B. AMERICAN RESCUE PLAN (ARP) FUNDS/STATE FUNDING
 - C. BIPARTISAN INFRASTRUCTURE LAW & GRANTS/DONATIONS
 - D. OUTSTANDING ITEMS/CURRENT COMMITMENTS/FUTURE OUTSTANDING FUNDING ITEMS
- VII. ADDITIONAL GUIDANCE/RECOMMENDATIONS FOR FY2022-23
- VIII. WRAP UP & REVIEW
- IX. ADJOURN

CITY OF LENOIR
BUDGET CALENDAR
FY2022-2023

May 17, 2022	City Manager presents recommended budget to City Council. (City Clerk will have a copy of the proposed budget available for the public after presentation.)
May 19, 2022	Budget Work Session – 6:00 p.m., Third Floor, City Hall
May 24, 2022	Committee of the Whole – 8:30 a.m., Third Floor, City Hall (Budget Work Session if necessary)
May 26, 2022	Budget Work Session – 6:00 p.m., Third Floor, City Hall *if necessary
June 7, 2022	Public Hearing for recommended FY2022-23 Budget at City Council Meeting at 6:00 p.m. Earliest possible date to adopt the budget. (City Clerk will have a copy of the final budget available for the public within five business days.)
June 21, 2022	City Council
June 28, 2022	Committee of the Whole Meeting

2022 City Council Priorities

1. Continue Efforts to Offer Competitive Compensation and Benefits for Employees
2. Increase Funding & Support for Minimum Housing & Code Enforcement
3. Develop Strategies to Support Affordable, Workforce, and Market-Rate Housing
Continue to Fund & Support Street Paving Plan
Develop Master Plans for The Campus, Downtown, and Park & Recreation
Establish a Human Relations Commission (Diversity, Equity & Inclusion)
4. Implement Wayfinding Plan, including Greenway Signage
Establish Area Plans for Whitnel & West End
Continue to Fund & Support Technology/Cybersecurity/Digital Services
5. Share State of the City Presentations/Re-establish Community Meetings
6. Continue to Fund & Support Water/Sewer Capital Improvements Plan
7. Continue to Fund & Support Sidewalks/Greenway/OVT

Other Areas of Focus:

Employee Recruitment/Retention:

- Increase Employee Engagement
- Incentivize/Reward Efficiencies
- Develop Continuing Customer Service Education

Housing:

- Market City-owned Properties to Sell
- Encourage Downtown Living
- Continue to Promote Shovel-ready Residential Subdivisions
- Participate in WPCOG Vacant & Substandard Housing Task Force

Community Beautification:

- Continue Implementation of North Main Area Plan & Fairfield South Plan
- Develop Strategies to Address Commercial Blight (city-wide & downtown)
- Address Major Appearance Issues (city entry corridors)
- Develop Plan to Address Litter in Community (State, Local Partners)

Healthy Infrastructure:

- Continue to Fund & Support City Facilities/Fleet Plan
- Continue to Fund & Support Stormwater Improvements
- Implement Downtown 2-Way Traffic Plan
- Implement Bike/Ped Plan

Economic Development:

- Encourage Public/Private Partnerships
- Continue Partnership with Caldwell EDC

Public Engagement:

- Market Quality of Life Amenities
- Develop Strategic/Targeted Communication (multi-lingual)
- Promote Smart City, Online Interaction

Other

- Seek COVID-related Funding Opportunities to Help Citizens

Table 1
City of Lenoir
Water and Sewer Fund
Capital Improvements Plan - 2022

Water Improvements

Project Number	Project Description	10-Yr CIP Cost	Current 2022	Year 1 2023	Year 2 2024	Year 3 2025	Year 4 2026	Year 5 2027	Year 6 2028	Year 7 2029	Year 8 2030	Year 9 2031	Year 10 2032	Years 11+ 2033
Vehicles and Equipment														
Distribution System Vehicles and Equipment		417,000	95,000	109,000	-	55,000	-	-	60,000	61,000	-	65,000	67,000	-
Water Treatment Vehicles and Equipment		742,000	123,000	97,000	77,000	36,000	116,000	162,000	48,000	49,000	51,000	52,000	54,000	-
Subtotal - Vehicles and Equipment		1,159,000	218,000	206,000	77,000	91,000	116,000	162,000	108,000	110,000	51,000	117,000	121,000	-
Distribution System														
1	Water Line Replacements	1,700,000						500,000	600,000	600,000				2,219,000
2	Water System Improvements	6,220,000			6,220,000									
3	Major Pressure Reducing Valve Vaults	660,000		320,000		340,000								
4	Hudson Valve Insertions	-	110,000											
5	Whitnel Transmission Line Replacement - Phase 1	5,230,000			5,230,000									
6	Walt Arney Road Water Line Replacement	450,000					450,000							
7	Hudson Tank Pump Upgrades	510,000			510,000									
8	Pleasant Hill Road Water Improvements	750,000								750,000				
9	Zacks Fork to Cottrell Hill Water Supply Loop	-												1,650,000
10	Whitnel Transmission Line Replacement - Phase 2	-												13,010,000
11	Morganton Blvd Water Line - Phase 1	900,000		900,000										
12	Morganton Blvd Water Line - Phase 2	2,430,000					2,430,000							
13	Whitnel-Cajahs Water Pump Station	2,030,000						2,030,000						
14	Divisional Valve Replacements	621,000	90,000	93,000	95,000		101,000		107,000	111,000		114,000		
15	Joyceton Water Improvements	106,000			106,000									
16	Water System Interconnect #1	2,960,000				2,960,000								
17	Water System Interconnect #2a	10,270,000								10,270,000				
17	Water System Interconnect #2b	11,220,000											11,220,000	
Water Treatment														
18	Flash Mid Basin Repairs	-	460,000											
19	AWIA Compliance Projects	200,000	150,000	100,000	100,000									
20	Filter Valve Upgrades	1,400,000		680,000		720,000								
21	Finished Water Pump Station Expansion	900,000				900,000								
22	Backwash Supply Improvements	300,000				300,000								
23	Operations Building Upgrades	1,515,000	10,000	15,000			1,500,000							
24	Generator and Electrical System Loop	-												2,799,000
Subtotal - Water Improvements Infrastructure		50,372,000	820,000	2,108,000	12,261,000	5,220,000	4,481,000	2,530,000	707,000	11,731,000	-	114,000	11,220,000	19,678,000
Total - Water Improvements		51,531,000	1,038,000	2,314,000	12,338,000	5,311,000	4,597,000	2,692,000	815,000	11,841,000	51,000	231,000	11,341,000	19,678,000
Test Year (FY22) CIP: Water Improvements			1,038,000											
10-Yr CIP: Water Improvements FY23-32		51,531,000		2,314,000	12,338,000	5,311,000	4,597,000	2,692,000	815,000	11,841,000	51,000	231,000	11,341,000	

Table 1
City of Lenoir
Water and Sewer Fund
Capital Improvements Plan - 2022

Wastewater Improvements

Project Number	Project Description	10-Yr CIP Cost	Current 2022	Year 1 2023	Year 2 2024	Year 3 2025	Year 4 2026	Year 5 2027	Year 6 2028	Year 7 2029	Year 8 2030	Year 9 2031	Year 10 2032	Years 11+ 2033
Vehicles and Equipment														
Subtotal - Vehicles and Equipment		1,474,000	-	137,000	95,000	99,000	102,000	464,000	109,000	112,000	115,000	119,000	122,000	-
Collection System														
25	Sewer Line Replacements	5,500,000								1,000,000	2,000,000	2,500,000		2,820,000
26	Crossroads Sewer Replacement	0	2,530,000											
27	Manhole Improvements	600,000	250,000	180,000			200,000				220,000			
28	Pennton to Hwy 18 Sewer	980,000				980,000								
29	Zacks Fork Sewer Replacement	2,030,000				2,030,000								
30	Main Street (Valway to 321) Sewer Replacement	980,000				980,000								
31	Rehab Blairs Fork Outfall	770,000				770,000								
32	Golf Course Sewer Replacement	3,210,000					3,210,000							
33	Gunpowder Creek Interceptor Replacement	3,200,000						3,200,000						
34	East Harper Avenue Sewer Replacement	540,000									540,000			
35	Meadowood Upstream Sewer Replacement	1,710,000										1,710,000		
36	Meadowood Lift Station Improvements	500,000										500,000		
37	Dula Town and Spring St Lift Station Improvements	42,000		42,000										
Wastewater Treatment														
38	Septage Receiving Station / Vactor Dump	570,000				570,000								
39	Lower Creek WWTP Facility Repairs, Roads, Paving	144,000		144,000										
40	Lower Creek WWTP Equipment and Concrete Repa	3,089,000			3,089,000									
41	Lower Creek WWTP Equalization Basin	3,690,000							3,690,000					
42	Lower Creek WWTP Treatment Improvements	6,366,000									6,366,000			
Subtotal - Wastewater Improvements		33,921,000	2,780,000	366,000	3,089,000	5,330,000	3,410,000	3,200,000	3,690,000	1,000,000	9,126,000	4,710,000	-	2,820,000
Total - Wastewater Improvements		35,395,000		503,000	3,184,000	5,429,000	3,512,000	3,664,000	3,799,000	1,112,000	9,241,000	4,829,000	122,000	2,820,000
Current Year (FY22) CIP: Wastewater Improvements			2,780,000											
10-Yr CIP: Wastewater Improvements FY23-32		35,395,000		503,000	3,184,000	5,429,000	3,512,000	3,664,000	3,799,000	1,112,000	9,241,000	4,829,000	122,000	

Total Water and Wastewater Capital Improvements Plan

Current Year (FY22) CIP: Total Water/Wastewater		3,818,000												
10-Yr CIP: Total Water and Wastewater		86,926,000	2,817,000	15,522,000	10,740,000	8,109,000	6,356,000	4,614,000	12,953,000	9,292,000	5,060,000	11,463,000		

Table 2
City of Lenoir
Water and Sewer Fund
Debt Service Schedule

Current Debt Schedule: FY2022

Type	Description	Issue Date	Issue Amount	Current Year 2022	Year 1 2023	Year 2 2024	Year 3 2025	Year 4 2026	Year 5 2027	Year 6 2028	Year 7 2029	Year 8 2030	Year 9 2031	Year 10 2032
Water	H-LRX-F-07-1058: Whitnel Pump Station SI	12/31/2009	2,977,285	182,090	178,399	174,707	171,015	167,323	163,632	159,940	156,248	152,556		
Water	H-LRX-F-08-1065: Raw Water Intake	8/4/2011	3,652,714	227,236	223,181	219,126	215,071	211,017	206,962	202,908	198,854	194,799	190,745	186,690
Sewer	CS370393-04: Gunpowder WWTP	10/28/2015	4,093,662	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683
Sewer	CS370393-05: Powell Rd Sewer	2/3/2015	289,250	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463
Sewer	CS370393-06: Meadowood Sewer	3/21/2016	1,541,984	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099
Water	H-LRX-F-15-1875: WTP Improvements	6/3/2018	5,243,453	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173
Water	Meter Replacements			539,743	526,873	514,003	501,133	488,263	475,393	462,523	449,653			
Sewer	CS370393-07: Lower Creek Biosolids	11/1/2019	6,995,000	492,692	451,422	446,071	440,720	435,369	430,018	424,666	419,315	413,964	408,613	403,262
Sewer	CS370393-08: Crossroads Sewer	3/3/2020	2,530,000		143,340	153,660	152,230	150,801	149,371	147,942	146,512	145,083	143,653	142,224
Total Debt Service				2,000,179	2,081,633	2,065,985	2,038,587	2,011,191	1,983,794	1,956,397	1,929,000	1,464,820	1,301,429	1,290,594
Water Subtotal				1,211,242	1,190,626	1,170,009	1,149,392	1,128,776	1,108,160	1,087,544	1,066,928	609,528	452,918	448,863
Sewer Subtotal				788,937	891,007	895,976	889,195	882,415	875,634	868,853	862,072	855,292	848,511	841,731
WATER %				60.6%	57.2%	56.6%	56.4%	56.1%	55.9%	55.6%	55.3%	41.6%	34.8%	34.8%
SEWER %				39.4%	42.8%	43.4%	43.6%	43.9%	44.1%	44.4%	44.7%	58.4%	65.2%	65.2%

Table 3
City of Lenoir
Water and Sewer Fund
Financial Analysis

Cash-Flow Summary Fiscal Year 2022

Description	Audit 2019	Audit 2020	Audit 2021	Budget 2022	Year 1 2023	Year 2 2024	Year 3 2025	Year 4 2026	Year 5 2027	Year 6 2028	Year 7 2029	Year 8 2030	Year 9 2031	Year 10 2032
Water Annual Operating Revenue	6,226,767	6,336,628	6,494,271	6,481,675	6,643,717	6,809,810	6,980,055	7,154,556	7,333,420	7,516,756	7,704,675	7,897,292	8,094,724	8,297,092
Sewer Annual Operating Revenue	3,109,873	3,189,242	3,140,122	3,129,770	3,208,014	3,288,215	3,370,420	3,454,680	3,541,047	3,629,574	3,720,313	3,813,321	3,908,654	4,006,370
System Growth: Customers + Meter Replacement					2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Water and Sewer Annual Non-Operating Revenue	95,284	67,426	26,747	18,300	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Water Revenue Increase from rates					5.0%	4.0%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Water New Revenue from Rates					324,084	589,832	794,127	933,728	1,076,819	1,223,487	1,373,822	1,527,916	1,685,862	1,847,756
Sewer Revenue Increase from rates					5.0%	4.0%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Sewer New Revenue from rates					156,489	284,809	383,456	450,864	519,958	590,778	663,370	737,776	814,043	892,216
Transfer from Capital Reserve					-	-	300,000	300,000	-	-	300,000	650,000	325,000	325,000
Total Revenue	9,431,924	9,593,295	9,661,140	9,629,745	10,347,303	10,987,666	11,843,057	12,308,829	12,486,244	12,975,595	13,777,180	14,641,305	14,843,282	15,383,434
Water Operating Expenses	3,150,132	3,095,080	3,251,886	3,268,797	3,359,555	3,477,139	3,564,068	3,653,169	3,744,499	3,838,111	3,934,064	4,032,415	4,133,226	4,236,556
Sewer Operating Expenses	2,820,602	2,734,027	2,750,274	3,137,898	3,240,184	3,353,591	3,437,431	3,523,366	3,611,451	3,701,737	3,794,280	3,889,137	3,986,366	4,086,025
Water Expenses Increase*					4.5%	3.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Sewer Expenses Increase*					4.5%	3.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Capital Outlay	647,245	436,187	344,757	1,210,000	1,237,000	888,000	1,001,000	867,000	162,000	215,000	221,000	811,000	731,000	121,000
Debt Service Existing	1,294,959	1,769,112	1,628,265	2,013,051	2,081,633	2,065,985	2,038,587	2,011,191	1,983,794	1,956,397	1,929,000	1,464,820	1,301,429	1,290,594
Debt Service Proposed					43,447	997,052	1,645,330	2,128,641	2,522,346	2,824,596	3,676,776	4,280,933	4,598,203	5,437,815
Debt Service Reserve		139,900			8,519	184,770	123,676	92,470	74,909	56,610	166,531	112,465	59,244	165,117
Transfer to Capital Reserve Fund	78,260		55,550		300,000	-	-	-	350,000	300,000	-	-	-	-
Total Expenses	7,991,198	8,174,306	8,030,732	9,629,746	10,270,338	10,966,536	11,810,092	12,275,837	12,448,998	12,892,451	13,721,651	14,590,771	14,809,468	15,337,108
Accrual Adjustments	684,191	9,104	253,049											
Net Income	2,124,917	1,428,093	1,883,457	(1)	76,965	21,129	32,966	32,991	37,246	83,144	55,529	50,534	33,814	46,326
Unrestricted Net Assets	14,407,381	10,647,335	12,530,792	12,530,791	12,607,756	12,628,886	12,661,851	12,694,843	12,732,088	12,815,233	12,870,762	12,921,296	12,955,110	13,001,436
Unrestricted Net Assets / Total Expenses				130%	123%	115%	107%	103%	102%	99%	94%	89%	87%	85%
Days Cash on Hand				475	448	420	391	377	373	363	342	323	319	309
Capital Reserve Fund	7,021,391	2,508,616	2,564,166	2,564,166	2,864,166	2,864,166	2,564,166	2,264,166	2,614,166	2,914,166	2,614,166	1,964,166	1,639,166	1,314,166
Residential Inside 5,000 gal Monthly Water Use Charges				\$24.35	\$25.57	\$26.59	\$27.39	\$27.94	\$28.49	\$29.06	\$29.65	\$30.24	\$30.84	\$31.46
Residential Inside 5,000 gal Monthly Sewer Use Charges				\$25.38	\$26.65	\$27.71	\$28.55	\$29.12	\$29.70	\$30.29	\$30.90	\$31.52	\$32.15	\$32.79
Combined Water and Sewer Use Charges				\$49.73	\$52.22	\$54.31	\$55.93	\$57.05	\$58.19	\$59.36	\$60.55	\$61.76	\$62.99	\$64.25

Table 4

City of Lenoir

Water and Sewer Fund

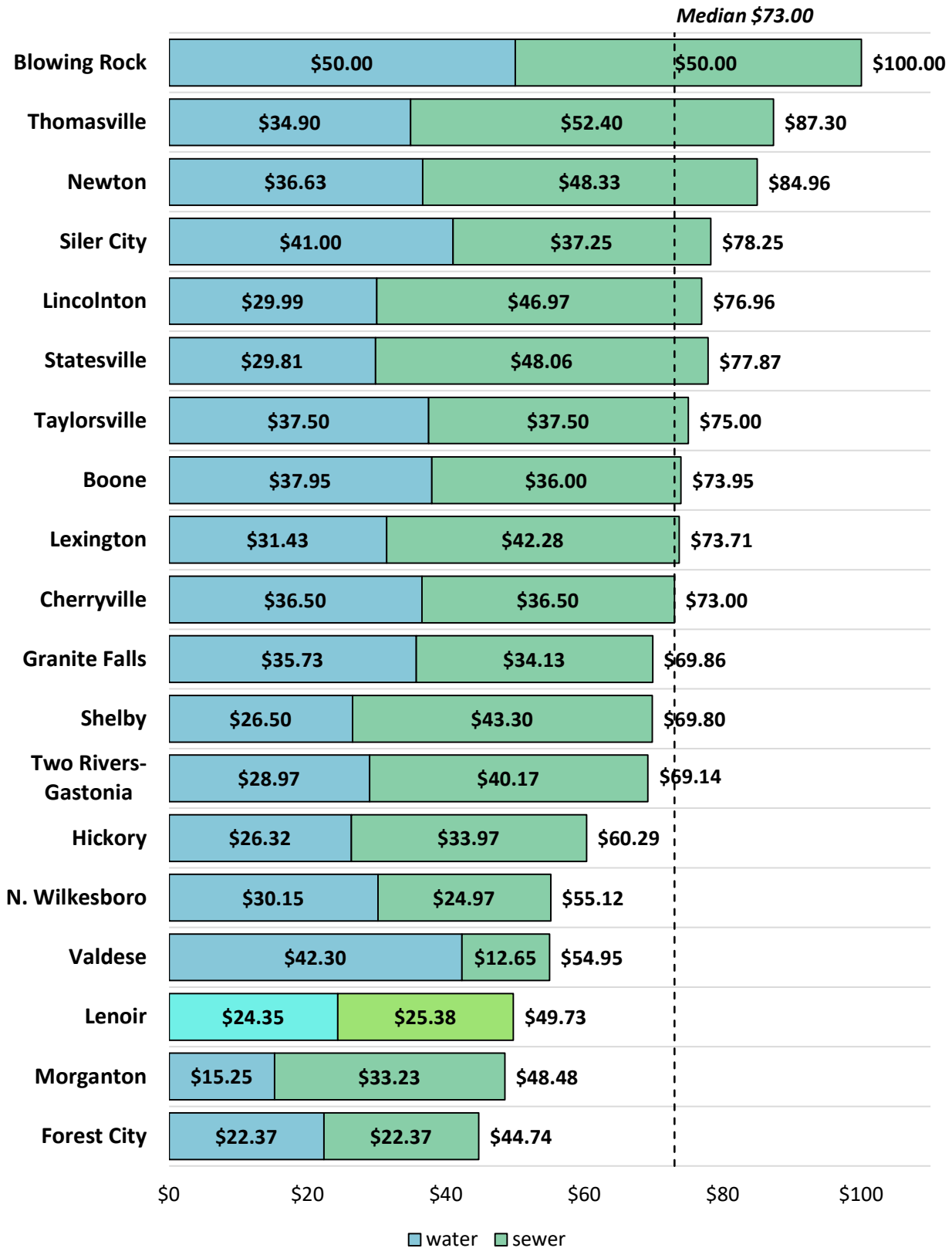
Proposed Water and Sewer Rates

Proposed Water and Sewer Rates

Customer Classes	Current FY FY22	Year 1 FY23	Year 2 FY24	Year 3 FY25	Year 4 FY26	Year 5 FY27
Water Inside						
Base Charge; Includes 1,000 gal	\$10.75	\$11.29	\$11.74	\$12.09	\$12.33	\$12.58
Volume per 1,000 gal; 1,001 gal +	\$3.40	\$3.57	\$3.71	\$3.82	\$3.90	\$3.98
Water Outside						
Base Charge; Includes 1,000 gal	\$21.50	\$22.58	\$23.48	\$24.18	\$24.67	\$25.16
Volume per 1,000 gal; 1,001 gal +	\$6.80	\$7.14	\$7.43	\$7.65	\$7.80	\$7.96
Resale Water						
Volume per 1,000 gal	\$2.26	\$2.37	\$2.47	\$2.54	\$2.59	\$2.64
Sewer Inside						
Base Charge; Includes 1,000 gal	\$9.42	\$9.89	\$10.29	\$10.60	\$10.81	\$11.02
Volume per 1,000 gal; 1,001 gal +	\$3.99	\$4.19	\$4.36	\$4.49	\$4.58	\$4.67
Sewer Outside						
Base Charge; Includes 1,000 gal	\$18.86	\$19.80	\$20.60	\$21.21	\$21.64	\$22.07
Volume per 1,000 gal; 1,001 gal +	\$7.99	\$8.39	\$8.73	\$8.99	\$9.17	\$9.35
Resale Sewer						
Volume per 1,000 gal	\$3.94	\$4.14	\$4.30	\$4.43	\$4.52	\$4.61
Sample Monthly Charges: Water and Sewer						
Inside 5,000 gal	\$49.73	\$52.22	\$54.31	\$55.93	\$57.05	\$58.19
Inside 10,000 gal	\$86.68	\$91.01	\$94.65	\$97.49	\$99.44	\$101.43
inside 50,000 gal	\$382.28	\$401.39	\$417.45	\$429.97	\$438.57	\$447.34
Inside 100,000 gal	\$751.78	\$789.37	\$820.94	\$845.57	\$862.48	\$879.73
Outside 5,000 gal	\$99.52	\$104.50	\$108.68	\$111.94	\$114.17	\$116.46
Outside 10,000 gal	\$173.47	\$182.14	\$189.43	\$195.11	\$199.01	\$202.99
Outside 50,000 gal	\$765.07	\$803.32	\$835.46	\$860.52	\$877.73	\$895.29
Outside 100,000 gal	\$1,504.57	\$1,579.80	\$1,642.99	\$1,692.28	\$1,726.13	\$1,760.65

Comparable Municipal Utilities 5,000 Gallons Usage per Month

Source: UNC Rates Dashboard: Updated February 2022



WATER RATE COMPARISONS – March – 2022
5,000 GALLONS USAGE PER MONTH
www.efc.unc.edu/RatesDashboards/nc.html

<u>SYSTEM</u>	<u>WATER</u>	<u>SEWER</u>	<u>TOTAL</u>
Forest City	\$22.37	\$22.37	\$44.74
Morganton	\$15.25	\$33.23	\$48.48
Lenoir	\$24.35	\$25.38	\$49.73
Valdese	\$42.30	\$12.65	\$54.95
N. Wilkesboro	\$30.15	\$24.97	\$55.12
Hickory	\$26.32	\$33.97	\$60.29
Two Rivers Utilities **(Gastonia)	\$28.97	\$40.17	\$69.14
Shelby	\$26.50	\$43.30	\$69.80
Granite Falls	\$35.73	\$34.13	\$69.86
Cherryville	\$36.50	\$36.50	\$73.00
Lexington	\$31.43	\$42.28	\$73.71
Boone	\$37.95	\$36.00	\$73.95
Taylorsville	\$37.50	\$37.50	\$75.00
Lincolnton	\$29.99	\$46.97	\$76.96
Statesville	\$29.81	\$48.06	\$77.87
Siler City	\$41.00	\$37.25	\$78.25
Newton	\$36.63	\$48.33	\$84.96
Thomasville	\$34.90	\$52.40	\$87.30
Blowing Rock **(Avg./month) Billed Bi-monthly	\$50.00	\$50.00	\$100.00



City of Lenoir
Financial Summary
As of 2/28/2022



General Fund					
	2021-2022 Budget	2/28/2022	% of Budget	Change from Previous Year	2/28/2021
Total Revenue	\$ 18,594,890.00	\$ 15,740,468.77	85%	\$ 1,242,445.49	\$ 14,498,023.28
Expenditures	\$ 18,594,890.00	\$ 12,106,586.80	65%	\$ 1,031,402.84	\$ 11,075,183.96
Over/Under	\$ -	\$ 3,633,881.97		\$ 211,042.65	\$ 3,422,839.32
Downtown District					
	2021-2022 Budget	2/28/2022	% of Budget	Change from Previous Year	2/28/2021
Revenues	\$ 184,638.00	\$ 32,298.06	17%	\$ 1,610.91	\$ 30,687.15
Expenditures	\$ 184,638.00	\$ 112,120.80	61%	\$ 19,534.77	\$ 92,586.03
Over/Under	\$ -	\$ (79,822.74)		\$ (17,923.86)	\$ (61,898.88)
Water/Sewer Fund					
	2021-2022 Budget	2/28/2022	% of Budget	Change from Previous Year	2/28/2021
Revenues	\$ 9,629,744.00	\$ 6,580,896.69	68%	\$ 278,927.99	\$ 6,301,968.70
Expenditures	\$ 9,629,744.00	\$ 4,706,731.04	49%	\$ 26,959.96	\$ 4,679,771.08
Over/Under	\$ -	\$ 1,874,165.65		\$ 251,968.03	\$ 1,622,197.62

City of Lenoir, North Carolina
 Direct and Overlapping Property Tax Rates
 Last 25 Years

(rate per \$100 of assessed value)

<u>Fiscal Year</u>	<u>City Direct Rates</u>			<u>Overlapping Rates</u>	
	<u>City of Lenoir</u>	<u>Downtown Service District</u>	<u>Rescue Readiness</u>	<u>Caldwell County</u>	<u>Rescue Squad</u>
2022-23					
2021-22 *	0.57	0.20	0.0085	0.63	-
2020-21	0.58	0.25	0.0085	0.63	-
2019-20	0.58	0.25	0.0085	0.63	-
2018-19	0.58	0.25	0.0085	0.63	-
2017-18	0.58	0.25	0.0085	0.63	-
2016-17	0.58	0.25	-	0.63	0.0085
2015-16	0.58	0.25	-	0.60	0.0085
2014-15	0.58	0.25	-	0.60	0.0085
2013-14 *	0.58	0.25	-	0.60	0.0085
2012-13	0.56	0.25	-	0.6299	0.0085
2011-12	0.54	0.25	-	0.6599	0.0085
2010-11	0.54	0.25	-	0.6599	0.0085
2009-10	0.54	0.25	-	0.6599	0.0085
2008-09	0.54	0.25	-	0.6599	0.0085
2007-08	0.54	0.25	-	0.6599	0.0085
2006-07	0.54	0.25	-	0.5399	0.0085
2005-06 *	0.54	0.25	-	0.5399	0.0085
2004-05	0.54	0.25	-	0.5839	0.0071
2003-04	0.50	0.25	-	0.5839	0.0071
2002-03	0.50	0.25	-	0.5561	0.0071
2001-02 *	0.47	0.25	-	0.5561	0.0071
2000-01	0.49	0.19	-	0.5829	0.0071
1999-00	0.49	0.19	-	0.5829	0.0071
1998-99	0.49	0.19	-	0.5829	0.0071

* revaluation year

City of Lenoir, North Carolina		
Solid Waste Fees		
Fiscal Year	Solid Waste Fees	Solid Waste Collections
2021-22	10.00	TBD
2020-21	10.00	847,783.00
2019-20	10.00	793,464.00
2018-19	9.00	712,381.00
2017-18	9.00	707,721.00
2016-17	9.00	699,283.00
2015-16	9.00	703,382.00
2014-15	8.00	628,144.00
2013-14	8.00	622,819.00
2012-13	8.00	627,002.00
2011-12	8.00	626,743.00
2010-11	7.00	553,866.00
2009-10	7.00	560,940.00
2008-09	7.00	525,142.00
2007-08	7.00	515,359.00
2006-07	6.00	454,131.00
2005-06	6.00	438,734.00
2004-05	-	-

Health Insurance Rates		
FY	% Change	
2007-08	9.20%	BCBS
2008-09	1.90%	BCBS
2009-10	-3.10%	BCBS
2010-11	4.60%	BCBS
2011-12	-0.10%	BCBS
2012-13	6.70%	BCBS
2013-14	3.30%	BCBS
2014-15	15.00%	BCBS
2015-16	4.20%	BCBS
2016-17	7.90%	BCBS
2017-18	8.50%	BCBS
2018-19	-7.50%	Medcost
2019-20	0.00%	MedCost
2020-21	* 6.00%	MedCost
2021-22	6.00%	MedCost
2022-23	3.00%	MedCost

* elimination of broker fee reduced to 4%

Average 4.10%

10-Year CPI/COLA/Water/Sewer

Fiscal Year	SE CPI (February)	COLA	Water	Sewer
2012-13	3.30%	2.00%	3.30%	5.00%
2013-14	1.80%	0.00%	1.80%	2.00%
2014-15	1.20%	4.50%	1.20%	2.00%
2015-16	-0.30%	3.00%	0.00%	3.00%
2016-17	0.70%	2.00%	0.00%	3.00%
2017-18	2.80%	3.25%	2.50%	1.00%
2018-19	2.10%	4.80%	1.50%	0.00%
2019-20	1.10%	3.00%	1.10%	2.50%
2020-21	1.90%	3.00%	0.00%	0.00%
2021-22	2.00%	3.00%	2.00%	2.00%
10-Year Totals	16.60%	28.55%	13.40%	20.50%

Fiscal Year	SE CPI (February)	COLA	Water	Sewer
2022-23	8.40%			

**City Of Lenoir
Fund Balances**

	2020	2021		
Unreserved Fund Balances	\$10,483,369	\$12,613,832		
Fund Balance Percent	58.23%	70.67%		
Water Fund Transfers	\$0	\$0		
	2019	2018	2017	2016
Unreserved Fund Balances	\$9,829,330	\$8,421,722	\$7,222,443	\$4,554,559
Fund Balance Percent	56.77%	51.56%	43.14%	25.33%
Water Fund Transfers	\$0	\$0	\$0	\$0
	2015	2014	2013	2012
Unreserved Fund Balances	\$4,061,603	\$3,574,740	\$3,211,745	\$3,028,662
Fund Balance Percent	23.14%	21.90%	19.80%	18.75%
Water Fund Transfers	\$0	\$0	\$0	\$0
	2011	2010	2009	2008
Unreserved Fund Balances	\$2,896,417	\$3,760,253	\$3,653,831	\$3,319,100
Fund Balance Percent	17.72%	23.59%	20.42%	21.18%
Water Fund Transfers	\$0	\$0	\$0	\$0
	2007	2006	2005	2004
Unreserved Fund Balances	\$3,188,151	\$2,285,977	\$2,024,965	\$1,797,042
Fund Balance Percent	20.48%	15.96%	12.62%	12.59%
Water Fund Transfers	\$0	\$0	\$86,371	\$582,020

Consumer Price Index, South Region — February 2022

Table A. South region CPI-U 1-month and 12-month percent changes, all items index, not seasonally adjusted

Month	2018		2019		2020		2021		2022	
	1-month	12-month	1-month	12-month	1-month	12-month	1-month	12-month	1-month	12-month
January	0.5	1.8	0.2	1.2	0.3	2.3	0.5	1.6	0.9	7.8
February	0.6	2.1	0.5	1.1	0.2	1.9	0.5	2.0	1.1	8.4
March	0.2	2.3	0.7	1.6	-0.1	1.1	0.8	2.9		
April	0.4	2.4	0.5	1.8	-0.8	-0.2	0.7	4.4		
May	0.3	2.7	-0.1	1.4	-0.2	-0.4	0.8	5.6		
June	0.2	2.7	-0.1	1.1	0.6	0.3	0.9	5.8		
July	0.0	2.9	0.3	1.4	0.6	0.6	0.5	5.8		
August	-0.1	2.4	-0.1	1.4	0.4	1.1	0.3	5.6		
September	0.0	1.7	0.0	1.3	0.2	1.3	0.3	5.8		
October	0.2	2.1	0.2	1.3	0.1	1.3	1.0	6.6		
November	-0.3	1.9	0.0	1.6	-0.1	1.2	0.4	7.2		
December	-0.5	1.5	0.0	2.1	0.2	1.4	0.3	7.4		

CITY OF LENOIR GENERAL FUND PROJECTIONS

[illegible]

**CITY OF LENOIR
GENERAL FUND CIP
2022-2023 Budget Year**

Department's	General Fund	Total Project Cost	Funding from Other Source	Remaining	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Public Works										
Operating Budget										
4	Greenway	\$ 200,000.00		\$ 200,000.00		\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	
	Parkview Estates (Ebel Place Improvements)	\$ 50,000.00		\$ 50,000.00	\$ 50,000.00					
	Resurfacing	\$ 2,510,000.00		\$ 2,510,000.00	\$ 400,000.00	\$ 410,000.00	\$ 420,000.00	\$ 420,000.00	\$ 430,000.00	\$ 430,000.00
	Strategic Paving - Hospital Ave.	\$ 90,000.00		\$ 90,000.00		\$ 90,000.00				
7	Strategic Paving - Subdivisions - 2" Base - Georgetown	\$ 65,000.00		\$ 65,000.00		\$ 65,000.00				
	Strategic Paving - Subdivisions - 2" Base - Heritage Hill	\$ 20,000.00		\$ 20,000.00	\$ 20,000.00					
8	Strategic Paving - Subdivisions - 2" Base - Parkview	\$ 30,000.00		\$ 30,000.00	\$ 30,000.00					
	Strategic Paving - Subdivisions - 2" Base -Summerhill	\$ 75,000.00		\$ 75,000.00		\$ 75,000.00				
	Total Operating Funds Public Works	\$ 3,040,000.00	\$ -	\$ 3,040,000.00	\$ 500,000.00	\$ 690,000.00	\$ 470,000.00	\$ 470,000.00	\$ 480,000.00	\$ 430,000.00
Capital Budget										
	Epoxy Floor in Garage	\$ 52,000.00		\$ 52,000.00		\$ 52,000.00				
	Light Duty Truck 1/2 ton 4 WD - Streets	\$ 65,000.00		\$ 65,000.00		\$ 30,000.00		\$ 35,000.00		
	Light Duty Truck 1/2 ton 4 WD - Vehicle Services	\$ 65,000.00		\$ 65,000.00	\$ 30,000.00			\$ 35,000.00		
	Vehicle Service Addition/Enclosure	\$ 20,000.00		\$ 20,000.00			\$ 20,000.00			
	Vehicles/Equipment - Build. Maint.	\$ 90,000.00		\$ 90,000.00	\$ 30,000.00		\$ 30,000.00		\$ 30,000.00	
	Cemetery Master Plan & Expansion (TBD)	\$ 300,000.00		\$ 300,000.00	\$ 50,000.00	\$ 250,000.00				
	Single Axle Dump Truck - Streets (4)	\$ 550,000.00		\$ 550,000.00	\$ 275,000.00			\$ 137,500.00		\$ 137,500.00
	Asphalt Trak Truck	\$ 250,000.00		\$ 250,000.00		\$ 250,000.00				
	Motor Grader	\$ 550,000.00		\$ 550,000.00		\$ 275,000.00				\$ 275,000.00
	Skid Steer Loader	\$ 85,000.00		\$ 85,000.00				\$ 85,000.00		
3	Vehicles/Equipment - Street	\$ 1,135,000.00		\$ 1,135,000.00		\$ 160,000.00	\$ 325,000.00		\$ 325,000.00	\$ 325,000.00
	Wheeled Loader	\$ 210,000.00		\$ 210,000.00				\$ 210,000.00		
	Fuel System Upgrade - Split with Enterprise Fund	\$ 30,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00					
	Automated Leaf Collection Truck	\$ 200,000.00		\$ 200,000.00		\$ 200,000.00				
	Pak-Rat Small Garbage Truck	\$ 125,000.00		\$ 125,000.00				\$ 125,000.00		
	Vehicles/Equipment - Cemeteries	\$ 45,000.00		\$ 45,000.00		\$ 30,000.00		\$ 15,000.00		
	Zero-Turn Mower 60" Cemeteries	\$ 15,000.00		\$ 15,000.00	\$ 15,000.00					
	Total Capital Budget Public Works	\$ 3,787,000.00	\$ 15,000.00	\$ 3,772,000.00	\$ 415,000.00	\$ 1,247,000.00	\$ 375,000.00	\$ 642,500.00	\$ 355,000.00	\$ 737,500.00
Other Funding Sources										
*	RTP Grant - Greenway OVNHT	\$ 312,500.00	\$ 250,000.00	\$ 312,500.00	\$ 250,000.00	\$ 62,500.00				
2	Arrowood St. Bridge	\$ 750,000.00	\$ 525,000.00	\$ 750,000.00	\$ 50,000.00	\$ 525,000.00	\$ 175,000.00			
	Automated Garbage Truck - ARP Funds	\$ 625,000.00	\$ 325,000.00	\$ 625,000.00	\$ 300,000.00					\$ 325,000.00
6	Cemetery Paving - Perm Fund	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00					
5	Columbarium - Perm Fund	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00			\$ 20,000.00	\$ 20,000.00		
	Greenway Expansions & Upgrades - State Allocation & APR Funds	\$ 950,000.00	\$ 950,000.00	\$ 950,000.00	\$ 500,000.00	\$ 450,000.00				
	Total Other Funding Sources Public Works	\$ 6,909,500.00	\$ 2,150,000.00	\$ 6,879,500.00	\$ 1,575,000.00	\$ 2,514,500.00	\$ 570,000.00	\$ 802,500.00	\$ 355,000.00	\$ 1,062,500.00
	Grand Total Public Works	\$ 13,736,500.00	\$ 2,165,000.00	\$ 13,691,500.00	\$ 2,490,000.00	\$ 4,451,500.00	\$ 1,415,000.00	\$ 1,915,000.00	\$ 1,190,000.00	\$ 2,23

**CITY OF LENOIR
GENERAL FUND CIP
2022-2023 Budget Year**

Department's	General Fund	Total Project Cost	Funding from Other Source	Remaining	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	QRV	\$ 90,000.00		\$ 90,000.00			\$ 45,000.00			\$ 45,000.00
4	Station #2 Creek Bank Repair	\$ 32,000.00		\$ 32,000.00	\$ 32,000.00					
5	Station #1 Back Apron Repair	\$ 30,000.00		\$ 30,000.00	\$ 30,000.00					
7	Station IT Upgrades	\$ 11,000.00		\$ 11,000.00	\$ 11,000.00					
	Total Capital Budget Fire	\$ 419,000.00	\$ -	\$ 419,000.00	\$ 144,000.00	\$ 37,000.00	\$ 82,000.00	\$ 37,000.00	\$ 37,000.00	\$ 82,000.00
Other Funding Sources										
2	Rescue Pumpers (1 paid with ARP Funds)	\$ 2,800,000.00	\$ 700,000.00	\$ 2,800,000.00	\$ 700,000.00	\$ 700,000.00			\$ 700,000.00	\$ 700,000.00
	Total Other Funding Sources Fire	\$ 2,800,000.00	\$ 700,000.00	\$ 2,800,000.00	\$ 700,000.00	\$ 700,000.00	\$ -	\$ -	\$ 700,000.00	\$ 700,000.00
	Grand Total Fire	\$ 3,366,000.00	\$ 700,000.00	\$ 3,366,000.00	\$ 844,000.00	\$ 777,000.00	\$ 173,000.00	\$ 53,000.00	\$ 737,000.00	\$ 782,000.00
Police										
Operating Budget										
6	Rain Gear Replacement	\$ 15,000.00		\$ 15,000.00	\$ 15,000.00					
	Weapon Replacement	\$ 17,800.00		\$ 17,800.00		\$ 7,800.00	\$ 5,000.00	\$ 5,000.00		
	Total Operating Budget Police	\$ 32,800.00		\$ 32,800.00	\$ 15,000.00	\$ 7,800.00	\$ 5,000.00	\$ 5,000.00	\$ -	\$ -
Capital Budget										
1	Departmental Vehicles	\$ 2,131,000.00		\$ 2,131,000.00	\$ 238,000.00	\$ 373,000.00	\$ 380,000.00	\$ 380,000.00	\$ 380,000.00	\$ 380,000.00
3	Portable Walkie Radios	\$ 216,000.00		\$ 216,000.00	\$ 36,000.00	\$ 36,000.00	\$ 36,000.00	\$ 36,000.00	\$ 36,000.00	\$ 36,000.00
2	Parking Lot Repaving	\$ 5,000.00		\$ 5,000.00	\$ 5,000.00					
	Firing Range Management	\$ 9,000.00		\$ 9,000.00		\$ 3,000.00		\$ 3,000.00		\$ 3,000.00
4	Firing Range Infrastructure	\$ 20,000.00		\$ 20,000.00		\$ 20,000.00				
5	HVAC/Building Repairs/Remodeling/Handicap Ramp	\$ 157,000.00		\$ 157,000.00		\$ 157,000.00				
7	Evidence Tracking System	\$ 25,000.00		\$ 25,000.00		\$ 25,000.00				
8	Crime Mapping Software	\$ 15,000.00		\$ 15,000.00		\$ 15,000.00				
9	Sign Refurbishment	\$ 10,000.00		\$ 10,000.00	\$ 10,000.00					
10	Personnel Transport Vehicle	\$ 35,000.00		\$ 35,000.00			\$ 35,000.00			
11	Video Enhancement System	\$ 10,000.00		\$ 10,000.00		\$ 10,000.00				
14	Spare MDTs	\$ 20,000.00		\$ 20,000.00	\$ 5,000.00	\$ 5,000.00		\$ 10,000.00		
13	Matrix Convert Video	\$ 12,000.00		\$ 12,000.00		\$ 12,000.00				
	Mobile In-Car Radios	\$ 100,000.00		\$ 100,000.00		\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
	Dual Purpose Patrol K-9	\$ 9,000.00		\$ 9,000.00			\$ 9,000.00			
12	SRT Ballistic Entry Vest	\$ 70,000.00		\$ 70,000.00		\$ 70,000.00				
	Fencing at Firing Range	\$ 100,000.00		\$ 100,000.00			\$ 100,000.00			
	Total Capital Budget Police	\$ 2,944,000.00		\$ 2,944,000.00	\$ 294,000.00	\$ 746,000.00	\$ 580,000.00	\$ 449,000.00	\$ 436,000.00	\$ 439,000.00
	Grant Total Police	\$ 2,976,800.00		\$ 2,976,800.00	\$ 309,000.00	\$ 753,800.00	\$ 585,000.00	\$ 454,000.00	\$ 436,000.00	\$ 439,000.00
Administration										
Operating Budget										
	ADA Transition Plan Implementation	\$ 150,000.00		\$ 150,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
	Total Operating Budget Administration	\$ 150,000.00	\$ -	\$ 150,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
Other Funding Sources										
	City Hall and Clock Tower Stucco/Plaster Exterior/Windows - State Allocation	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00					
	Total Other Funding Administration	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
	Grant Total Administration	\$ 350,000.00	\$ 200,000.00	\$ 350,000.00	\$ 225,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
Technology Infrastructure										
Operating Budget										
1	Computers, Telephone Upgrades & Software	\$ 270,000.00		\$ 270,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00
3	Servers	\$ 60,000.00		\$ 60,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
	Total Operating Budget Technology Infrastructure	\$ 330,000.00		\$ 330,000.00	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00

CITY OF LENOIR
GENERAL FUND CIP
2022-2023 Budget Year

Department's	General Fund	Total Project Cost	Funding from Other Source	Remaining	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Other Funding Sources										
2	Cybersecurity and Software Upgrade - ARP Funds	\$ 380,000.00	\$ 300,000.00	\$ 380,000.00	\$ 300,000.00		\$ 25,000.00	\$ 15,000.00	\$ 25,000.00	\$ 15,000.00
	Total Other Funding Sources Technology Infrastructure	\$ 380,000.00	\$ 300,000.00	\$ 380,000.00	\$ 300,000.00	\$ -	\$ 25,000.00	\$ 15,000.00	\$ 25,000.00	\$ 15,000.00
	Grant Total Technology Infrastructure	\$ 710,000.00	\$ 300,000.00	\$ 710,000.00	\$ 355,000.00	\$ 55,000.00	\$ 80,000.00	\$ 70,000.00	\$ 80,000.00	\$ 70,000.00
Recreation										
Capital Budget										
	Disc Golf Course	\$ 25,000.00		\$ 25,000.00		\$ 25,000.00				
	Aquatic Center Ceiling Replacement	\$ 75,000.00		\$ 75,000.00			\$ 75,000.00			
	Aquatic Center Locker Room Renovations	\$ 75,000.00		\$ 75,000.00			\$ 75,000.00			
5	Utility Vehicle for Greenway	\$ 20,000.00		\$ 20,000.00		\$ 20,000.00				
1	Aquatic Center HVAC Replacement	\$ 25,000.00		\$ 25,000.00	\$ 25,000.00					
6	MLK Center HVAC Replacement	\$ 10,000.00		\$ 10,000.00		\$ 10,000.00				
	Vehicles	\$ 70,000.00		\$ 70,000.00		\$ 35,000.00			\$ 35,000.00	
2	Mulberry Recreation Center Roof Replacement	\$ 150,000.00		\$ 150,000.00	\$ 150,000.00					
3	Mulberry Recreation Center Playground Improvements	\$ 21,000.00		\$ 21,000.00	\$ 21,000.00					
4	Mulberry Recreation Center Outdoor Pickle ball Courts	\$ 20,000.00		\$ 20,000.00	\$ 20,000.00					
	Total Capital Budget Recreation	\$ 491,000.00	\$ -	\$ 491,000.00	\$ 216,000.00	\$ 90,000.00	\$ 150,000.00	\$ -	\$ 35,000.00	\$ -
Other Funding Sources										
	LAFC Renovation - PARTF Grant	\$ 1,000,000.00	\$ 500,000.00	\$ 1,000,000.00		\$ 500,000.00	\$ 500,000.00			
	Parks and Rec. Master Plan - ARP Funding	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00					
	LHS Campus Renovations and Improvements - TBD	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	
	LHS Campus Master Plan - ARP Funding	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00					
	Mack Cook Stadium Lighting - State Allocation &TBD	\$ 225,000.00	\$ 225,000.00	\$ 225,000.00	\$ 225,000.00					
	Total Other Funding Sources Recreation	\$ 1,225,000.00	\$ 725,000.00	\$ 1,225,000.00	\$ 225,000.00	\$ 500,000.00	\$ 500,000.00	\$ -	\$ -	\$ -
	Grant Total Recreation	\$ 1,716,000.00	\$ 725,000.00	\$ 1,716,000.00	\$ 441,000.00	\$ 590,000.00	\$ 650,000.00	\$ -	\$ 35,000.00	\$ -
Economic Development Department										
Capital Budget										
2	Holiday/Christmas Decorations for Downtown	\$ 100,000.00		\$ 100,000.00	\$ 100,000.00					
	Total Capital Budget Main Street	\$ 100,000.00	\$ -	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources										
3	City-wide Wayfinding Signs and Installation - TBD	\$ 641,500.00	\$ 641,500.00	\$ 1,021,500.00		\$ 1,021,500.00				
4	Downtown "Overmountain Victory" Outdoor Market & Pavilion- State Allocation	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00					
	Smith Crossroads Sign - LTDA Funding	\$ 165,000.00	\$ 165,000.00	\$ 165,000.00	\$ 165,000.00					
1	Downtown Comprehensive Master Plan - ARP Funds	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00					
	Total Other Funding Sources Main Street	\$ 1,331,500.00	\$ 1,331,500.00	\$ 1,711,500.00	\$ 690,000.00	\$ 1,021,500.00	\$ -	\$ -	\$ -	\$ -
	Grand Total Main Street	\$ 1,431,500.00	\$ 1,331,500.00	\$ 1,811,500.00	\$ 790,000.00	\$ 1,021,500.00	\$ -	\$ -	\$ -	\$ -
	Grand Total Operating Budget	\$ 3,699,800.00	\$ -	\$ 3,699,800.00	\$ 595,000.00	\$ 817,800.00	\$ 646,000.00	\$ 571,000.00	\$ 560,000.00	\$ 510,000.00
	Grant Total Capital Budget	\$ 7,741,000.00	\$ 15,000.00	\$ 7,726,000.00	\$ 1,169,000.00	\$ 2,120,000.00	\$ 1,187,000.00	\$ 1,128,500.00	\$ 863,000.00	\$ 1,258,500.00
	Grant Total Other Funding Sources	\$ 12,846,000.00	\$ 5,406,500.00	\$ 13,196,000.00	\$ 3,690,000.00	\$ 4,736,000.00	\$ 1,095,000.00	\$ 817,500.00	\$ 1,080,000.00	\$ 1,777,500.00
	Grand Total CIP	\$ 24,286,800.00	\$ 5,421,500.00	\$ 24,621,800.00	\$ 5,454,000.00	\$ 7,673,800.00	\$ 2,928,000.00	\$ 2,517,000.00	\$ 2,503,000.00	\$ 3,546,000.00

City of Lenoir Funding Opportunities					
Project	Funding Source	Description	Amount	Match	Total
Lenoir Greenway Expansion	State Allocation Funds	Grant to expand the Lenoir greenway system	750,000.00		750,000.00
Downtown Improvement/Enhancements	State Allocation Funds	Grant to construct a Farmers Market Pavilion	450,000.00		450,000.00
Downtown Improvement/Enhancements	State Allocation Funds	Grant to make City Hall Building Improvements	200,000.00		200,000.00
Downtown Improvement/Enhancements	State Allocation Funds	Grant for Mark Cook Stadium Lighting @ The Campus	100,000.00	25,000.00	125,000.00
Fire Truck/Rescue Pumper	ARP Funds	Purchase one Fire Truck/Rescue apparatus to enhance the service capability and service delivery to our citizens. The new truck will have pumping capabilities to suppress fires as well as haul rescue equipment and replaces our current 2004 Rescue Truck that has no pumping capabilities.	700,000.00		700,000.00
Automated Garbage Truck	ARP Funds	Purchase one automated garbage truck to assist with the continued conversion to automated garbage pick-up as this can be utilized to replace aging equipment.	300,000.00		300,000.00
Future Grant Matches	ARP Funds	Set aside funding for future grant matches in coordination with the WPCOG.	500,000.00	500,000.00	1,000,000.00
Water Project - Hwy 18	ARP Funds	Fund water line upgrade to improve the water pressure on Morganton Blvd. (HWY 18) and the Fairview area. The total project cost is estimated to be approximately \$2 million.	942,491.00	1,057,509.00	2,000,000.00
Cyber Security and Software	ARP Funds	Improve the current IT infrastructure to address cyber security changes and upgrade the 14-year-old financial software system.	300,000.00		300,000.00
Master Planning	ARP Funds	The City of Lenoir would like to develop master plans for the historic Campus at Lenoir High School, Downtown Lenoir and Parks and Recreation.	200,000.00		200,000.00
Greenway Expansion & Upgrades	ARP Funds	The plan calls for a continued investment in upgrading the greenways to promote outside healthy living.	200,000.00		200,000.00
Premium Pay for Essential Workers	ARP Funds	The plan calls for a one-time bonus for city employees. City employees worked throughout the COVID-19 pandemic to provide essential services.	692,200.00		692,200.00
Crossroads Sewer Project	NCDEQ	An application was submitted to NC Division of Water Infrastructure in October of 2018 for an SRF loan to fund the sewer line replacement and rehabilitation from the manhole behind Yokefellow to the golf course. As we continue to have manholes in this location that will overflow during heavy and extended rain events, this project is a portion of a larger project in the CIP along Harper Avenue. Due to the continued problems, it was decided to move more quickly with a project to address the concerns associated with the overflows. NC DWI approved the loan application in late February 2019. The design of the sewer line relocation or replacement will take into consideration options to accommodate the extension of the greenway through Smith Crossroads towards the golf course. The bridge area brings into question whether or not the line location will complicate being able to extend the path under the bridge or even if the line can be relocated at all due to the bridge structure. NC DWI has approved our loan package in the amount of \$2.7 million. The amount was increased due to the addition of additional work to eliminate a sewer line that runs under the major intersection of US 321 and Hwy 18/64 at Smith Crossroads. The contract for construction has been awarded and we anticipate construction to begin in early February 2022.	2,775,000.00	55,500.00	2,830,500.00

Smith Crossroads - Signage	LTDA	With support from the LTDA and other local funding, the process of manufacturing and installing a back-lit decorative sign for the Smith Crossroads location has begun. This project requires coordination with multiple stakeholders (NCDOT, Duke Energy, sub-consultants). Incorporating the recently developed City logo/brand and tagline “CREATE WITH US,” gateway sign located at Smith Crossroads.	165,000.00		165,000.00
Hospital Avenue Sidewalk	NCDOT	The Hospital Avenue Sidewalk Project to include the expenditure of grant and local funds to engineer, design, acquire rights-of-way, relocate utilities, and construct sidewalks on Hospital Avenue. Funding of \$1,000,000 for this project will be from a Locally Administered Project Program from the Federal Highway Administration and local funds. This is a five year project. Council approved the NCDOT Agreement on September 16, 2016.	800,000.00	200,000.00	1,000,000.00
Subtotal			9,074,691.00	1,838,009.00	10,912,700.00
Possible Funding Opportunities					
Arrowood Bridge Replacement	FEMA BRIC	Project will replace the Arrowood Street Bridge which is in need of repair. The Public Works Director worked with consultant, Mattern and Craig, to develop a FEMA grant application for replacement of the Arrowood Street Bridge. The application process began in November, 2021, with intermediate submission deadlines in November, December, and a final submission deadline in January, 2022. The application includes a funding request for \$525,000 (70%), and notice of award, if successful, should occur in July, 2022.	525,000.00	225,000.00	750,000.00
Sewer Outfall Upgrade	FEMA BRIC	- FEMA made available a grant opportunity for funding projects that improve or mitigate infrastructure that is located in flood hazard areas. The Utilities Department, working with the Western Piedmont COG, identified two potential projects and submitted a grant application for 70% funding with a 30% local match. The projects would involve the construction of an equalization basin to equalize the flow during severe rain events and a new septic tank receiving station at the Lower Creek Wastewater Treatment Facility. In addition, funds have been requested to replace the sewer line that follows Zack’s Fork Creek from Pennell Street to the soccer complex on Zack’s Fork Rd. The total project cost is \$8.0 million with \$5.6 million in grant funding and \$2.4 million in local match. The sewer line replacement is currently in the Utilities department CIP. The equalization basin is part of a larger renovation project for Lower Creek also identified in the current CIP.	5,600,000.00	2,400,000.00	8,000,000.00
Rural Downtown Transformation Grant			1,000,000.00		1,000,000.00

Aquatics Center	PARTF GRANT	The Recreation Department is working with McGill Associates, PA on applying for a PARTF Grant this year. The grant would be for renovations at the LAFC and the Rotary Soccer complex. The LAFC facility is in dire need of some upgrades and this may be a way to improve the facility. Some of the updates would include a splash pad outside where the kiddie pool is now, also we would like to renovate the locker rooms from top to bottom, put new flooring throughout the whole building, including the pool deck, new LED lighting, a new decktron system that helps with the moisture inside the building. Also we are looking at building a picnic shelter and some playground equipment at the Rotary Soccer complex.	500,000.00	500,000.00	1,000,000.00
OVNHT Greenway Link	RTP GRANT	The City of Lenoir recently received a \$250,000 Recreational Trails Program grant to design and build three street crossings along the Overmountain Victory National Historic Trail (OVNHT) that runs through downtown. The total project cost to design and build the crossings is \$312,000. The grant is \$250,000 and the City is matching the grant with \$62,500 in local, in-kind contributions.	250,000.00	62,500.00	312,500.00
Finley Avenue Area Water Project	State SRF Program	This project was identified and placed in the CIP several years ago. Its purpose is to improve the low pressure concerns in the area around the Finley water tank through system improvements that create a medium pressure zone in the specified area. Preliminary engineering has been completed and the report was used for a funding application that was submitted to the State Revolving Fund in the fall of 2020. The first application was declined however we have resubmitted the funding application after making several changes to the scope of the project. We are currently waiting for the acceptance of the application and funding approval from the State SRF program. The end results of this project will provide better water pressure and well as improved fire protection to the identified area.	\$5,750,000	\$115,000	\$5,865,000
Water Interconnection Project - Phase I	TBA	The water distribution system analysis identified a possible interconnection of the Lenoir water system with a neighboring utility in the region. A more detailed engineering review of this project is being finalized. Funds being made available through the state and federal government are being considered to facilitate this project as they come available.	2,350,000.00		2,350,000.00
Water Interconnection Project - Phase II	TBA	The water distribution system analysis identified a possible interconnection of the Lenoir water system with a neighboring utility in the region. A more detailed engineering review of this project is being finalized. Funds being made available through the state and federal government are being considered to facilitate this project as they come available.	16,700,000.00		16,700,000.00
Whitnel Transmission Line Replacement - Phase #1	ARP, Infrastructure Funds or SRF Funding - TBD	This project was identified in the water distribution system analysis as a top priority project. It would replace the existing 20 inch line from the water plant to Sawmills with a 24 inch line. Cost estimates range from \$7 million to \$10 million dollars. Surveying is underway to determine the location of the new line.	10,000,000.00		10,000,000.00
Brownfield Assessment Grant - #2	EPA	The City has submitted an application to EPA for a second Brownfield assessment grant in the amount of \$500,000.00 to complete the work at the old Broyhill site and several other sites in Lenoir including the former American and Efrid furniture location. Notification of grant funding should be in the spring of 2022.	500,000.00		500,000.00

The Campus Improvements	CDBG	Phased improvements to the auditorium in the Historic Lenoir High School continue. The completed ADA compliant and accessible ground floor bathrooms allows for the facilitate to increase use of the auditorium. Evaluation and discussions are underway regarding the use of the adjacent buildings is with the hope for an increase in much needed event spaces in the Downtown core and maximize the use of City owned properties. Theater/stage and audio upgrades to the auditorium would provide us with an ideal setting to host a variety of events and meetings.	250,000.00		250,000.00
Wayfinding	NC COMMERCE TOURIM GRANT	Grant funding for a wayfinding system to provide information regarding attractions, municipal amenities and local businesses. Signs will encourage travelers on 321 to visit downtown, the LHS Theater Auditorium and Recreational Fields, our Mountain Bike Trails, OVT Trails, Greenway MLK and Aquatic Center - to name just a few.	1,021,500.00		1,021,500.00
TBD	JBS/T-Mobile Hometown Grant	TBD	95,000.00		95,000.00
Subtotal			44,541,500.00	3,302,500.00	47,844,000.00
Grant Total			53,616,191.00	5,140,509.00	58,756,700.00

FY 2022-2023

Outstanding Items

- Workers Comp:
- General Liability:
- Health:
- Retirement System:

Current Funding Commitments

- Hospital Avenue Sidewalk -
- RTP Grant -
- JE Broyhill Park Phase 2 -
- Smith Crossroads Signature Wayfinding Sign -
- LFD Sinkhole -
- Greenway Culvert Repair - Red Roof Inn

CDGB Funding

- OVT/Rail/Greenway Trail Segment(s)
- The Campus - LHS Auditorium/Gym/Field Improvements -

ARP Funding

- Infrastructure
 - o Fire Truck/Rescue Pumper -
 - o Automated Garbage Truck -
 - o Future Grant Matches -
 - o Water Project - Hwy 18 -
 - o Cyber Security and Software -
- Other
 - o Master Planning (The Campus, Downtown, P&R) -
 - o Greenway Expansion & Upgrades -
 - o Premium Pay for Essential Workers -

State Funding

- Lenoir Greenway Expansion:
- Downtown Improvements/Enhancements:
 - o Farmers Market Pavilion
 - o City Hall Building Improvements
 - o Mack Cook Stadium Lighting @ The Campus

Future Items - General Fund

- Code Enforcement/Demolitions -
- Strategic Foreclosures -
- Strategic Milling/Paving: Hospital Ave. -
Parkview Streets -
- Downtown 2-way Traffic Conversion (3-Phases)
 - Phase 1 -
 - Phase 2 -
 - Phase 3, if needed -
- LAFC PARTF Grant -
- EPA Brownfield Assessment Grant #2 -
- Wayfinding Signage (57 Vehicular/4 Gateway) -
- The Campus - LHS Auditorium/Gym/Field/Band Bldg. -
- Arrowood Bridge -

- Circle Drive Repair
- Mulberry Rec Roof

OTHER