MINUTES

CITY COUNCIL
FY2021-22 ANNUAL BUDGET RETREAT
CITY HALL, MARCH 23, 2021
8:30 A.M.

PRESENT: Mayor Gibbons, Councilmembers Perkins, Prestwood, Stevens, and Willis.

Mayor Pro-Tem Crissy Thomas and Councilmembers Todd Perdue and Jonathan Beal participated via Zoom.

City Manager Scott Hildebran, City Clerk Shirley Cannon, and Public Information Officer Joshua Harris also were present at the meeting.

Additional participants via Zoom were Economic Development Director Kaylynn Horn, Finance Director Donna Bean, Planning Director Jenny Wheelock, Police Chief Brent Phelps, Fire Chief Ken Hair, Public Works Director Jared Wright, Public Utilities Director Radford Thomas and Recreation Director Kenny Story. Carmen Boone, News-Topic reporter, also participated in the meeting via Zoom.

I. CALL TO ORDER

A. Mayor Gibbons welcomed everyone and called the meeting to order.

On behalf of City Council, Mayor Gibbons expressed sympathy to Kevin Matheson, Water Treatment Plant Superintendent, upon the recent passing of his brother, Greg Matheson. Mayor Gibbons asked everyone to keep this family in their thoughts and prayers.

B. **Proposed FY2021-2022 Budget Calendar:** City Manager Hildebran presented the proposed FY2021-2022 Budget Calendar to City Council for their review. A public hearing to formally approve the budget will be held on Tuesday, June 1 at 6:00 p.m. in the City/County Chambers. (A copy of the Budget Calendar is attached to these minutes as information.)

Motion
Upon a motion by Councilmember Prestwood, Council voted 7 to 0 to approve the FY2021-2022 Budget Calendar as presented.

C. **Review; FY2021-22 Council Goals:** City Manager Hildebran referred to the list of City Council's goals/priorities for FY2021-22 and asked Council if there were any additional questions or concerns they wished to discuss further. City Council did not have any other comments at this time.

2021 Council Budget Priorities

1. **Continue Efforts to Offer Competitive Compensation and Benefits forEmployees**
2. **Pursue Market Rate Housing**

Encourage Affordable Housing Opportunities
Implement Branding/Wayfinding Plan
Develop Strategies to Address Commercial Blight (city-wide & downtown)
Address Major Appearance Issues (city entry corridors)
Continue to Fund Street Paving Plan
Continue to Fund Water/Sewer Capital Improvements Plan
Develop Strategies for Diversity, Equity & Inclusion

3. **Continue to Fund Sidewalks/Greenway/OVT**
   Develop West End Area Neighborhood Plan
4. **Support Code Enforcement (including Strategic Foreclosures)**
   Develop Plan to Address Litter in Community (State, Local Partners)
   Re-Initiate Neighborhood Meetings (once safe to do so)
   Encourage Whitnel & West End Area Improvements

<u>Other Areas of Focus:</u>

Employee Recruitment/Retention:
- **Increase Employee Engagement**
- **Incentivize/Reward Efficiencies**
- **Develop Continuing Customer Service Education**

Housing:
- **Continue Minimum Housing & Code Enforcement**
- **Market City-owned Properties to Sell**
- **Encourage Downtown Living**
- **Continue to Promote Shovel-ready Residential Subdivisions**
- **Participate in WPCOG Vacant & Substandard Housing Task Force**

Community Beautification:
- **Continue Implementation of North Main Area Plan & Fairfield South Plan**
- **Consider Gateway Enhancements at Smith Crossroads**

Healthy Infrastructure:
- **Support Technology/Cybersecurity/Digital Services**
- **Continue to Fund City Facilities/Fleet Plan**
- **Continue to Fund Stormwater Improvements**
- **Implement Downtown 2-Way Traffic Plan**
- **Implement Bike/Ped Plan**
- **Improve/Implement Public Wi-fi at City Parks/Facilities**

Economic Development:
- **Encourage Public/Private Partnerships**
- **Continue Partnership with Caldwell EDC**

Public Engagement:
- **Share State of the City Presentations**
- **Market Quality of Life Amenities**
- **Schedule Neighborhood Walk-through's**
- **Develop Strategic/Targeted Communication (multi-lingual)**
- **Promote Smart City, Online Interaction**

Other
- **Pursue COVID-related Funding Opportunities to Help Citizens**

<u>Water & Sewer Fund Capital Improvements Plan (CIP)</u>

D. Radford Thomas, Public Utilities Director, stated the Water & Sewer Fund Capital Improvements Plan (CIP) for FY2021 is a ten-year plan which lists projects in priority order. The City is able to accomplish these projects through grants and/or low interest loans.

(A copy of the Draft Water and Sewer Fund CIP list is attached to these minutes as information.)

Andy Lovingood, President, McGill Associates, reiterated the City's CIP list is a strong planning tool that covers a 10-year timeline. He shared the City has 220 miles of water lines and about the same amount of sewer lines that the City should consider replacing on a regular basis. Mr. Lovingood explained the City looks for cost effective ways to fund CIP projects and mentioned other funding opportunities such as Golden Leaf, the new America Rescue Plan, and stimulus funding which may be approved by the federal government in the future to fund infrastructure projects. Regarding potential availability of stimulus funding, he stated the City should designate several CIP projects that are "shovel ready" and could be ready for construction within 90 to 120 days. Mr. Lovingood commended City Council and Staff for their vision in planning for the City's future water and sewer needs.

Joel Whitford, PE, Senior Project Manager, reported there were 36 CIP projects on the plan submitted by Public Utilities Director Radford Thomas. He explained these projects will move up each year on the CIP plan and the City has the option to prioritize a project if necessary. (A copy of the list is attached to these minutes as information.)

Mr. Whitford shared that #35 Lower Creek WWTP Improvements project has an estimated cost of $7,000,000 and McGill Associates is planning a revenue model for this project. He further stated there are a number of projects slated for years 1 through 5 on the plan, but pointed out Lenoir has completed a number of projects. Mr. Whitford also commended the City for all of its accomplishments.

The projects that are slated to be completed in FY2021 include the following:

- **#2. Meter Replacement Program — Cost: $4,400,000**
- **#4 Major Pressure Reducing Valve Vaults, — $ 300,000**
- **#5 Hudson Valve Insertions — $ 100,000**
- **#20 Vehicles/Equipment — $ 75,000**
- **#22 Crossroads Shopping Center to Lenoir Golf Clubhouse Sewer (getting drawings & easements -closing in late 2021) — $3,300,000**
- **#36 Vehicles/Equipment — $ 893,000**

Mr. Whitford mentioned that project #3 Finley Avenue Water System Improvements for the West End area wasn't funded by the state last fall due to the state having insufficient funding. He explained these improvements are needed because the elevation of the water tank affects the water pressure of area residents. Staff plans to resubmit this project to the state by the end of April 2021.

Next, Mr. Lovingood emphasized the Whitnel Transmission Line Replacement Project (Phase 1) is the City's most critical project due to the age of the lines. The pipes were installed in the 1950's and could possibly fail in the future. It was noted this project would allow for additional water flow in the future. In addition, Mr. Lovingood stated a survey would need to be completed along with land acquisitions, right-of-ways and permits when the project begins. He clarified the permits would remain valid for a number of years.

Public Utilities Director Thomas informed Council the Sewer Line Replacement Project for

Crossroads Shopping Center (project #22) is in its final phase and permits have been acquired. New sewer lines will be installed from the Shopping Center to the Lenoir Golf Clubhouse.

E. **WATER & SEWER FUND CASH FLOW SUMMARY-2021**

Mr. Steven Miller, Withers & Ravenal, reviewed the water and sewer fund cash flow summary for Council. The City's estimated revenue for FY2021 is $9,431,300 and the estimated capital outlay is $675,000. He reiterated the February 2021 CPI Urban South 12 month average is 2%.

F. **DEBT SERVICE SUMMARY**

Next, Mr. Miller reported the City's Biosolids project was recently added to the debt schedule and he stated the City's current annual debt service is $1,628,272. He mentioned the City would experience new debt due to upcoming CIP projects, but pointed out it will gradually decrease. (A copy of the Water & Sewer Fund Debt Service Summary is attached to these minutes as information.)

G. **PROPOSED WATER RATES-TABLE 4**

Mr. Miller reviewed the current water and sewer rates along with the proposed rates for water and sewer for the next five years. (A copy of the FY2021 and Proposed Water and Sewer Rates is attached to these minutes as information.)

Director Thomas along with Mr. Hildebran also reviewed the Water Rate Comparison Chart as of March 2021 and pointed out that Lenoir has a competitive water rate of $48.74 per 5,000 gallons of usage per month. Following a brief discussion, City Council made the following motion.

MOTION

Upon a motion by Councilmember Willis, Council voted 7 to 0 to increase the City's Water and Sewer rate by 2% effective July 1, 2021. City Manager Hildebran he stated he would contact County Manager Stan Kiser of the proposed rate increase and notification letters would be mailed out to the other water corporations the City supplies water/sewer to.

On behalf of City Council, Mayor Gibbons and Public Utilities Director Radford Thomas commended McGill Associates for the great partnership between the City and their organization.

H. **FINANCIAL SUMMARY**

February Financial Summary: Finance Director Donna Bean reviewed the Financial Summary as of February 28, 2021. (A copy of the financial summary is attached to these minutes as information. Refer to page 16.)

General Fund	
Revenue and Expenditures (Net of COVID)	$11,075,183.96
Downtown District	
Revenue and Expenditures (Net of COVID)	$ 92,586.03
Water/Sewer Fund	
Revenue and Expenditures (Net of COVID)	$ 4,679,771.08

Director Bean stated revenue has increased while expenditures decreased as a result of event cancellations related to COVID-19. She explained the water fund revenue increased because of the number of leaks that have been located and repaired by City Staff.

Director Bean reported the City began water cut-offs again in March to customers due to non-payment. She clarified the City has a system to make arrangements for a customer to pay their account balance and mentioned individuals that qualify can also apply at Yokefellow, Inc. for assistance through the available COVID-19 funding from the Western Piedmont Council of Governments.

Director Bean further shared Caldwell County is conducting a revaluation (reval) this year. The City's current property tax rate is $0.58 per $100 valuation, the Downtown District rate is $0.25 and the Rescue Readiness rate is $0.0085. The City last increased its property tax rate in 2013.

I. **DIRECT AND OVERLAPPING PROPERTY TAX RATES**

City Manager Hildebran reviewed a list of the City's Direct and Overlapping Property Tax Rates from 1998-99 through 2021-22 and reiterated property taxes have not been increased since 2013. (A copy of the list is attached to these minutes as information.)

J. **SOLID WASTE FEE/HEALTH INSURANCE RATE**

Next, Mr. Hildebran reviewed a chart of the City's Solid Waste fees from FY2004-05 through FY2019-2020. The City's current rate is $10.00 will remain unchanged for FY2021-22. City Manager Hildebran further shared that MedCost, the City's health insurance provider, has proposed a 6% rate increase for FY2021-2022. He explained that MedCost increased its rates by 6% in FY2020-21, but did not propose a rate increase in FY2019-2020. Councilmember Perdue stated a 6% increase was below the current trend. (Copies of the Solid Waste Fees/Solid Waste Collections Chart and Health Insurance Rates/% of Change are attached to these minutes as information.)

K. **10-YEAR CPI/COLA/WATER/SEWER**

Mr. Hildebran further reviewed a chart listing the South East Consumer Price Index (CPI) for a ten-year period, cost of living increase (COLA), along with water and sewer rates from 2011-12 through 2020-21. (Copies of the charts are attached to these minutes as information. Refer to pages 20 & 21.) A recommendation for a proposed cost of living increase (COLA) will be submitted to Council along with the City Manager's recommended budget in May.

L. **FUND BALANCE HISTORY:** City Manager Hildebran reviewed the City's Fund Balance history for 2020. (A copy of the Fund Balance Evaluation is attached to these minutes as information.)

Mr. Hildebran reported the City's unreserved fund balance is $10,483,369 or 58.23% of the recommended budget amount. City Council held a brief discussion about possibly increasing the 24% unreserved fund balance goal in the future.

M. **General Fund Projections:** City Manager Hildebran reviewed the City's General Fund Projections for FY2021-2022 through FY2026-2027. He stated the list includes several CIP projects. (Copies of the General Fund Projections and General Fund CIP are attached to these minutes as information.)

Finance Director Bean stated the City has kept its projections conservative and reiterated this is a revaluation year. She reported collections are stable and pointed out property tax collections are below what the City budgeted for. In addition, Director Bean reported that sales tax collection has increased and estimates it will be $4.2 million next year. She also reviewed the City's General Fund CIP list of approved projects for FY2026-FY2027.

Director Bean further shared the proposed CIP includes funding allocations for paving projects including Hospital Avenue, Georgetown Subdivision, Parkview Subdivision, Heritage Hill Subdivision and Summerhill Subdivision. Also, she remarked the budget contains funding for IT updates throughout the City and noted that building repairs would also be funded next year. In addition, the CIP contains funding for repairs/upgrades to City Hall, the Town Clock, the telephone system along with upgrades to the connection with the City's internet provider plus software and infrastructure upgrades.

N. **Outstanding Items for FY2020-2021**

Next, Mr. Hildebran reviewed a list of Outstanding Items for FY2021-2022 which include workers comp, general liability, health insurance (6% rate increase), retirement system (1.2% contribution), and dues to the North Carolina League of Municipalities (NCLM). (A copy of the City's outstanding items is attached to these minutes as information.)

O. **General Comments**

City employees will conduct a Litter Sweep Campaign on Wednesday, April 14 from 10:00 a.m. – 1:00 p.m. City Council members along with City Staff were encouraged to participate. City Council will consider adoption of a proposed resolution encouraging residents to help keep Lenoir litter free at its April 6 Council meeting.

Walgreens will host a COVID-19 vaccination clinic at the Martin Luther King, Jr. Center in the near future. There will be 300 vaccines available for the general public.

Public Works Director Jared Wright stated residents of Hospital Avenue have been sent a letter that they will be contacted by the City regarding obtaining potential right-of-ways for the City's Hospital Avenue Sidewalk Project. He asked Council to let residents know the notification letter is legitimate should Council receive any inquiries from the public.

II. **ADJOURN**

There being no further business, the meeting was adjourned at 10:25 a.m.

Attachments
FY2021-22 Budget Calendar
Fund Balance
Water & Sewer Fund CIP Listing
Draft Water & Sewer Fund Cash Flow Summary
Draft Debt Service Summary
FY2021 and Proposed Water & Sewer Rates
February 2021 Financial Summary
Direct & Overlapping Property Tax Rates
Solid Waste Fees
Health Insurance Rates
10-Year CPI/COLA/Water/Sewer
Table A. South Region CPI
General Fund Projections
Outstanding Items

CITY OF LENOIR

BUDGET CALENDAR

FY2021-2022

May 18, 2021	City Manager presents recommended budget to City Council. (City Clerk will have a copy of the proposed budget available for the public after presentation.)
May 20, 2021	Budget Work Session – 6:00 p.m., Third Floor, City Hall
May 25, 2021	Committee of the Whole – 8:30 a.m., Third Floor, City Hall (Budget Work Session if necessary)
May 27, 2021	Budget Work Session – 6:00 p.m., Third Floor, City Hall *if necessary
June 1, 2021	Public Hearing for recommended FY2021-22 Budget at City Council Meeting at 6:00 p.m. Earliest possible date to adopt FY2020-21 Budget. (City Clerk will have a copy of the final budget available for the public within five business days.)
June 15, 2021	City Council
June 22, 2021	Committee of the Whole Meeting

2021 Council Budget Priorities

1. Continue Efforts to Offer Competitive Compensation and Benefits for Employees
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   Encourage Affordable Housing Opportunities
   Implement Branding/Wayfinding Plan
   Develop Strategies to Address Commercial Blight (city-wide & downtown)
   Address Major Appearance Issues (city entry corridors)
   Continue to Fund Street Paving Plan
   Continue to Fund Water/Sewer Capital Improvements Plan
   Develop Strategies for Diversity, Equity & Inclusion
3. Continue to Fund Sidewalks/Greenway/OVT
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4. Support Code Enforcement (including Strategic Foreclosures)
   Develop Plan to Address Litter in Community (State, Local Partners)
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Other Areas of Focus:

Employee Recruitment/Retention:

- Increase Employee Engagement
- Incentivize/Reward Efficiencies
- Develop Continuing Customer Service Education

Housing:

- Continue Minimum Housing & Code Enforcement
- Market City-owned Properties to Sell
- Encourage Downtown Living
- Continue to Promote Shovel-ready Residential Subdivisions
- Participate in WPCOG Vacant & Substandard Housing Task Force

Community Beautification:

- Continue Implementation of North Main Area Plan & Fairfield South Plan
- Consider Gateway Enhancements at Smith Crossroads

Healthy Infrastructure:

- Support Technology/Cybersecurity/Digital Services
- Continue to Fund City Facilities/Fleet Plan
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Public Engagement:

- Share State of the City Presentations
- Market Quality of Life Amenities
- Schedule Neighborhood Walk-through’s
- Develop Strategic/Targeted Communication (multi-lingual)
- Promote Smart City, Online Interaction

Other

- Pursue COVID-related Funding Opportunities to Help Citizens

TABLE 1
CITY OF LENOIR
WATER AND SEWER FUND
CAPITAL IMPROVEMENTS PLAN - 2021

PROJECT NUMBER	PROJECT LOCATION	COST	2021	YEAR 1 2022	YEAR 2 2023	YEAR 3 2024	YEAR 4 2025	YEAR 5 2026	YEAR 6 2027	YEAR 7 2028	YEAR 8 2029	YEAR 9 2030	YEAR 10 2031	YEARS 11+ 2032+
	WATER IMPROVEMENTS													
	DISTRIBUTION SYSTEM													
1	WATER LINE REPLACEMENTS	1,700,000							500,000	600,000	600,000			2,219,000
2	METER REPLACEMENT PROGRAM	4,400,000	4,400,000											
3	FINLEY AREA WATER SYSTEM IMPROVEMENTS	5,100,000		5,100,000	Insufficient DWSRF funds available, will resubmit in the spring 2021									
4	MAJOR PRESSURE REDUCING VALVE VAULTS	640,000	300,000		340,000									
5	HUDSON VALVE INSERTIONS	100,000	100,000											
6	WHITNEL TRANSMISSION LINE REPLACEMENT- PHASE 1	5,070,000			5,070,000									
7	WALT ARNEY ROAD WATER LINE REPLACEMENT	450,000				450,000								
8	HUDSON TANK PUMP UPGRADES	530,000					530,000							
9	PLEASANT HILL ROAD WATER IMPROVEMENTS	750,000									750,000			
10	ZACK FORKS TO COTTRELL HILL WATER SUPPLY LOOP	0												1,600,000
11	WHITNEL TRANSMISSION LINE REPLACEMENT- PHASE 2	0												12,600,000
12	DIVISIONAL VALVE REPLACEMENTS	709,000		90,000	92,000	95,000		101,000		107,000	110,000		114,000	
	BERNHARDT TREATMENT PLANT													
13	FLASH MIX BASIN REPAIRS	460,000		460,000										
14	AWIA COMPLIANCE PROJECTS	350,000		150,000	100,000	100,000								
15	FILTER VALVE REPLACEMENTS	680,000			680,000									
16	FINISHED WATER PUMP STATION EXPANSION	870,000				870,000								
17	BACKWASH SUPPLY	290,000				290,000								
18	OPERATIONS BUILDING UPGRADES	1,510,000		10,000				1,500,000						
19	GENERATOR AND ELECTRICAL SYSTEM LOOP	0												2,720,000
20	VEHICLES / EQUIPMENT	714,000	75,000	123,000		106,000		70,000	140,000	50,000	50,000	50,000	50,000	
	WATER IMPROVEMENTS SUBTOTAL	24,323,000	4,875,000	5,933,000	6,282,000	1,911,000	530,000	1,671,000	640,000	757,000	1,510,000	50,000	164,000	19,139,000

TABLE 1
CITY OF LENOIR
WATER AND SEWER FUND
CAPITAL IMPROVEMENTS PLAN - 2021

PROJECT NUMBER	PROJECT LOCATION	COST	2021	YEAR 1 2022	YEAR 2 2023	YEAR 3 2024	YEAR 4 2025	YEAR 5 2026	YEAR 6 2027	YEAR 7 2028	YEAR 8 2029	YEAR 9 2030	YEAR 10 2031	YEARS 11+ 2032+
	WASTEWATER IMPROVEMENTS													
	COLLECTION SYSTEM													
21	SEWER LINE REPLACEMENTS	5,500,000							1,000,000		2,000,000	2,500,000		2,820,000
22	CROSSROADS SHOPPING CENTER TO LENOIR GOLF CLUBHOUSE SEWER	3,300,000	3,300,000	getting drawings and easements…closing late 2021										
23	MANHOLE IMPROVEMENTS	840,000		250,000	180,000			200,000				210,000		
24	PENNTON TO HWY 18 SEWER	950,000				950,000								
25	ZACKS FORK REPLACEMENT	1,970,000				1,970,000								
26	MAIN STREET SEWER REPLACEMENT	950,000				950,000								
27	REHAB BLAIRS FORK OUTFALL	750,000				750,000								
28	GOLF COURSE SEWER REPLACEMENT	3,120,000					3,120,000							
29	GUNPOWDER CREEK INTERCEPTOR REPLACEMENT	3,100,000						3,100,000						
30	EAST HARPER AVENUE SEWER REPLACEMENT	500,000										500,000		
31	MEADOWOOD UPSTREAM SEWER REPLACEMENT	1,660,000											1,660,000	
32	MEADOWOOD LIFT STATION IMPROVEMENTS	440,000											440,000	
	LOWER CREEK TREATMENT PLANT													
33	SEPTAGE RECEIVING STATION / VACTOR DUMP	550,000				550,000								
34	LOWER CREEK WWTP EQUIPMENT & CONCRETE REPAIRS	2,000,000			2,000,000									
35	LOWER CREEK WWTP IMPROVEMENTS	7,000,000								7,000,000				
36	VEHICLES / EQUIPMENT	893,000	200,000	95,000	50,000		48,000		400,000		50,000		50,000	
	WASTEWATER IMPROVEMENTS SUBTOTAL	33,523,000	3,500,000	345,000	2,230,000	5,170,000	3,168,000	3,300,000	1,400,000	7,000,000	2,050,000	3,210,000	2,150,000	2,820,000
	TOTAL	57,846,000	8,375,000	6,278,000	8,512,000	7,081,000	3,698,000	4,971,000	2,040,000	7,757,000	3,560,000	3,260,000	2,314,000	21,959,000

		DEBT PKG 1	DEBT PKG 3	DEBT PKG 4	DEBT PKG 5	DEBT PKG 6	DEBT PKG 7	DEBT PKG 9	DEBT PKG 10	DEBT PKG 11	DEBT PKG 12	DEBT PKG 13
DEBT PACKAGES	44,810,000	4,400,000	5,100,000	7,750,000	6,330,000	3,120,000	1,500,000	1,500,000	7,600,000	3,350,000	2,500,000	1,660,000
		DEBT PKG 2					DEBT PKG 8					
	6,400,000	3,300,000					3,100,000					
ANNUAL DEBT	51,210,000	7,700,000	5,100,000	7,750,000	6,330,000	3,120,000	4,600,000	1,500,000	7,600,000	3,350,000	2,500,000	1,660,000
ANNUAL CAPITAL OUTLAY	6,636,000	675,000	1,178,000	762,000	751,000	578,000	371,000	540,000	157,000	210,000	760,000	654,000

TABLE 2

CITY OF LENOIR WATER AND SEWER FUND
CASH FLOW SUMMARY - 2021

	ESTIMATE 2021	YEAR 1 2022	YEAR 2 2023	YEAR 3 2024	YEAR 4 2025	YEAR 5 2026	YEAR 6 2027	YEAR 7 2028	YEAR 8 2029	YEAR 9 2030	YEAR 10 2031
WATER ANNUAL OPERATING REVENUE	$6,236,500	$6,611,793	$6,743,256	$6,877,341	$7,014,100	$7,153,586	$7,295,853	$7,440,958	$7,588,957	$7,739,908	$7,893,869
SEWER ANNUAL OPERATING REVENUE	$3,086,500	$3,270,273	$3,334,906	$3,400,824	$3,468,052	$3,536,617	$3,606,545	$3,677,864	$3,750,601	$3,824,785	$3,900,444
WATER & SEWER ANNUAL NON-OPERATING REVENUE	18,300	12,000	12,000	12,000	12,000	12,000	13,000	13,000	13,000	13,000	13,000
WATER REVENUE INCREASE *		2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
SEWER REVENUE INCREASE		2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
WATER & SEWER NEW REVENUE		$194,551	$400,852	$619,457	$850,942	$1,095,908	$1,354,983	$1,628,820	$1,918,102	$2,223,540	$2,545,877
TOTAL REVENUE	$9,341,300	$10,088,617	$10,491,014	$10,909,622	$11,345,094	$11,798,111	$12,270,381	$12,760,642	$13,270,660	$13,801,233	$14,353,190
WATER OPERATING EXPENDITURES	$3,218,000	$3,298,450	$3,380,911	$3,465,434	$3,552,070	$3,640,872	$3,731,893	$3,825,191	$3,920,821	$4,018,841	$4,119,312
SEWER OPERATING EXPENDITURES	$2,857,000	$2,928,425	$3,001,636	$3,076,677	$3,153,593	$3,232,433	$3,313,244	$3,396,075	$3,480,977	$3,568,002	$3,657,202
CAPITAL OUTLAY	$675,000	$1,178,000	$762,000	$751,000	$578,000	$371,000	$540,000	$157,000	$210,000	$760,000	$654,000
DEBT SERVICE	$1,628,272	$2,000,178	$2,661,649	$3,490,573	$4,014,697	$4,377,203	$4,667,234	$5,076,043	$5,573,241	$5,389,990	$5,426,784
TRANSFER TO CAPITAL RESERVE FUND	$0	$400,000	$400,000	$0	$0	$0	$0	$0	$0	$0	$0
NET INCOME	$963,028	$283,563	$284,818	$125,938	$46,733	$176,602	$18,009	$306,333	$85,621	$64,400	$495,893
UNRESTRICTED NET ASSETS	$11,610,363	$11,893,926	$12,178,744	$12,304,682	$12,351,415	$12,528,018	$12,546,027	$12,852,360	$12,937,981	$13,002,381	$13,498,274
UNRESTRICTED NET ASSETS / TOTAL EXPENDITURES	138.58%	121.30%	119.33%	114.10%	109.32%	107.80%	102.40%	103.20%	98.13%	94.65%	97.41%
CAPITAL RESERVE FUND	$2,508,616	$2,908,616	$3,308,616	$2,508,616	$2,508,616	$2,508,616	$2,508,616	$2,508,616	$2,508,616	$2,508,616	$2,508,616
RESIDENTIAL INSIDE 5,000 GAL WATER CHARGE ^	$23.86	$24.34	$24.82	$25.32	$25.83	$26.34	$26.87	$27.41	$27.96	$28.51	$29.09
RESIDENTIAL INSIDE 5,000 GAL SEWER CHARGE ^	$24.88	$25.38	$25.89	$26.40	$26.93	$27.47	$28.02	$28.58	$29.15	$29.73	$30.33

* FEBRUARY 2021 CPI URBAN SOUTH 12 MONTH AVERAGE IS 2.0%.

CAPITAL IMPROVEMENTS PLAN (CIP) - WATER AND SEWER FUND

City of Lenoir, North Carolina

MARCH, 2021

WATER DISTRIBUTION SYSTEM

1. WATER LINE REPLACEMENTS
   - Project Need: Replace old pipe in locations with increased maintenance and to meet proposed requirements with new EPA Lead and Copper rules
   - Description: Replace estimated 3000-4000 feet per year.
2. METER REPLACEMENT PROJECT
   - Project Need: Improve system supply and reliability; reduce water loss and improve revenue
   - Description: Project approximately 80% complete
3. FINLEY AREA WATER SYSTEM IMPROVEMENTS
   - Project Need: Create new pressure zone near Finley Tank to increase system pressures
   - Description: New 300,000 gallon elevated tank, booster station, and water lines
4. MAJOR PRESSURE REDUCING VALVE VAULTS
   - Project Need: Upgrades needed to valves between the Cajahs Mountain pressure zone and the Whitnel pressure zone
   - Description: Improved valve vaults to allow flow between the pressure zones for improved system reliability
5. HUDSON VALVE INSERTIONS
   - Project Need: Additional main line valves needed in the Hudson area distribution system
   - Description: Purchased equipment; Staff will self-perform beginning in late spring 2021
6. WHITNEL TRANSMISSION LINE REPLACEMENT – PHASE 1
   - Project Need: Update the transmission line to meet future demands and improve reliability
   - Description: replace and up-size the 20 inch transmission line from the water plant to Sawmills
7. WALT ARNEY ROAD WATER LINE REPLACEMENT
   - Project Need: Replace old 6 inch line along Walt Arney Road
   - Description: Replace line to improve reliability and reduce frequency of maintenance calls
8. HUDSON TANK PUMP UPGRADES
   - Project Need: improve efficiency and reliability of the pump at the water tank
   - Description: Replace the pump that pumps water up into the water tank; current pump is old and experiencing increased maintenance issues
9. PLEASANT HILL ROAD WATER IMPROVEMENTS
   - Project Need: Improve reliability of the distribution system along Pleasant Hill Road
   - Description: Replace old lines and valves along this area
10. ZACKS FORK TO COTTRELL HILL WATER SUPPLY LOOP
    - Project Need: Improve reliability to the distribution system in the Lower Creek area
    - Description: Complete a loop between Zacks Fork Road along Cottrell Hill road for better water flow and reliability
11. WHITNEL TRANSMISSION LINE REPLACEMENT – PHASE 2
    - Project Need: Update the transmission line to meet future demands and improve reliability
    - Description: Complete the replacement and up-size of the 20 inch transmission line from Sawmills to Lenoir

12. DIVISIONAL VALVE REPLACEMENTS
    - Project Need: Replace old valves that separate the "high side" pressure zone from the "low side" pressure zone
    - Description: Replace the valves that separate the two pressure zones due to age and facilitate future distribution system improvements

GEORGE L. BERNHARDT, SR. WATER TREATMENT PLANT (improve reliability, replace aging equipment, etc.)

13. FLASH MIX BASIN REPAIRS – Repair spalled and leaking concrete wall areas along with replacement of the flash mixers

14. AWIA COMPLIANCE PROJECTS
    - Project Need: The American Water Infrastructure Act has requirements to make improvements identified in the Risk and Resiliency Study recently completed
    - Description: Install cameras, fencing and improved security measures at water treatment and distribution facilities

15. FILTER VALVE REPLACEMENTS
    - Replacement of the valves that control flow within the filters at the treatment plant
    - Needed due to normal wear caused by daily operations at the plant

16. FINISHED WATER PUMP STATION EXPANSION
    - Project Need: Upgrade Whitnel pump station to meet current and future demands
    - Description: Install an additional pump and related equipment

17. BACKWASH SUPPLY
    - Project Need: Method to reuse filtered backwash water
    - Description: Install a system that reuses backwash water instead of using finished water to backwash facilities in the treatment process

18. OPERATIONS BUILDING UPGRADES
    - Project Need: Update and rehab the original operations building (1956)
    - Description: Remodel and update the current operations building that was built in 1956 and complete renovations started in 2019

19. GENERATOR AND ELECTRICAL SYSTEM LOOP
    - Project Need: Redundant backup power supply
    - Description: Install additional backup generator and make improvements to the electrical systems at the WTP for emergency power needs

20. VEHICLES/EQUIPMENT
    - Project Need: Replace older vehicles and equipment at the WWTP for efficient operations
    - Description: Periodic replacement of vehicles and equipment such as pumps, mixers, SCADA systems

WASTEWATER COLLECTION SYSTEM

21. SEWER LINE REPLACEMENTS
    - Project Need: Upgrade to sewer lines within the sewer collection system due to age
    - Description: Projects to reduce inflow and infiltration; replace old lines

22. <u>Crossroads Shopping Center to Lenoir Golf Course Clubhouse sewer</u>
- Project Need: Excessive I/I contributes to overflow violations in this service area and on the Greenway
- Description: Replace existing line with larger pipe and manholes to eliminate I/I issues and DEQ violations

23. <u>Manhole improvements</u>
- Project Need: Replace or rehabilitate existing brick manholes due to age and condition
- Description: Replace manholes in identified locations to improve flow and reduce overflow potential and DEQ violations

24. <u>Pennton Ave to Highway 18 sewer</u>
- Project Need: Pipe is old and needs to be replaced
- Description: Replace old pipe to improve flow, reduce backflow issues and reduce infiltration of groundwater.

25. <u>Zacks Fork Sewer Replacement</u>
- Project Need: Existing sewer is a major source of infiltration
- Description: Replace sewer line along the Greenway from Pennell to behind the Aquatic Center and on to the Soccer Complex on Zacks Fork Rd

26. <u>Main Street Sewer Replacement</u>
- Project Need: Existing sewer is a major source of infiltration
- Description: Replace sewer line from the old RR crossing in Valmead to Highway 321

27. <u>Rehab Blairs Fork Outfall</u>
- Project Need: Existing sewer is a major source of infiltration
- Description: Replace sewer line near Piedmont Street along Blairs Fork Creek

28. <u>Golf Course Sewer Replacement</u>
- Project Need: Existing sewer is a major source of infiltration
- Description: Replace 16 inch sewer line along the golf course from east of Hwy 321 towards the clubhouse

29. <u>Gunpowder Creek Interceptor Replacement</u>
- Project Need: Existing sewer is a source of infiltration
- Description: Replace sewer line that flows into the Gunpowder Creek WWTP to reduce inflow and infiltration

30. <u>East Harper Avenue Sewer Replacement</u>
- Project Need: Existing sewer is a major source of infiltration
- Description: Replace sewer line along East Harper to reduce I/I. Ties into the Crossroads Sewer Replacement project that will begin in 2021

31. <u>Meadowood Upstream Sewer Replacement</u>
- Project Need: Existing sewer is a major source of infiltration in the Gunpowder Creek WWTP
- Description: Continues from the stopping point of the Meadowood project that was completed around 2015 to further reduce I/I coming into the Meadowood pump station

32. <u>Meadowood Lift Station Improvements</u>
- Project Need: Existing pumps and motors need upgrading to improve efficiency of the pump station
- Description: Replace existing pumps and motors and undertake related rehab of the pump station facility

<u>LOWER CREEK WASTEWATER TREATMENT PLANT</u>

33. <u>SEPTAGE RECEIVING STATION/VACTOR DUMP</u>
    - Project Need: Septage haulers release unpredictable flows, solids, rocks, rags and large amount of grease before the headworks of the facility
    - Description: Construct an appropriately designed facility to allow for the dumping of septic tank trucks/Vactor truck with flow metering and security to hold and slowly feed the wastewater into the collection system to avoid upsets at the Lower Creek WWTP

34. <u>LOWER CREEK WWTP EQUIPMENT AND CONCRETE REPAIRS</u>
    - Project Need: Due to the age of the plant, concrete and treatment related equipment needs repair or replacement
    - Description: General repairs to equipment and concrete to maintain the integrity of the WWTP

35. <u>LOWER CREEK WWTP IMPROVEMENTS/REHAB</u>
    - Project Need: Comprehensive update to all WWTP facilities and equipment
    - Description: The last comprehensive plant renovation project was in the 1990's

36. <u>VEHICLES/EQUIPMENT</u>
    - Project Need: Replace older vehicles and equipment at the WWTP for efficient operations
    - Description: Periodic replacement of vehicles and equipment such as pumps, mixers, SCADA systems

TABLE 3
CITY OF LENOIR
WATER AND SEWER FUND
DEBT SERVICE SUMMARY - 2021

TYPE	NAME	2021	YEAR 1 2022	YEAR 2 2023	YEAR 3 2024	YEAR 4 2025	YEAR 5 2026	YEAR 6 2027	YEAR 7 2028	YEAR 8 2029	YEAR 9 2030	YEAR 10 2031
CURRENT DEBT												
BOTH	HWY 18 / RHODISS / UTILITY LINES	100,163										
WATER	WHITNEL PS SRL	185,782	182,090	178,399	174,707	171,015	167,323	163,632	159,940	156,248	152,556	
WATER	RAW WATER INTAKE	231,290	227,236	223,181	219,126	215,071	211,017	206,962	202,908	198,854	194,799	190,745
SEWER	POWELL RD SEWER	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463
SEWER	GUNPOWDER WWTP	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683
SEWER	MEADOWOOD SEWER	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099
WATER	WTP IMPROVEMENTS	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173
WATER	METER REPLACEMENTS	552,613	539,743	526,873	514,003	501,133	488,263	475,393	462,523	449,653		
SEWER	BIOSOLIDS		492,692	451,422	446,071	440,720	435,369	430,018	424,666	419,315	413,964	408,613
TOTAL CURRENT DEBT		**1,628,265**	**2,000,178**	**1,938,292**	**1,912,324**	**1,886,356**	**1,860,389**	**1,834,422**	**1,808,454**	**1,782,487**	**1,319,737**	**1,157,775**
WATER SUBTOTAL		**1,281,939**	**1,211,241**	**1,190,625**	**1,170,008**	**1,149,391**	**1,128,775**	**1,108,159**	**1,087,543**	**1,066,927**	**609,528**	**452,918**
SEWER SUBTOTAL		**346,326**	**788,937**	**747,667**	**742,316**	**736,965**	**731,614**	**726,262**	**720,911**	**715,560**	**710,209**	**704,858**
WATER %		**78.73%**	**60.56%**	**61.43%**	**61.18%**	**60.93%**	**60.67%**	**60.41%**	**60.14%**	**59.86%**	**46.19%**	**39.12%**
SEWER %		**21.27%**	**39.44%**	**38.57%**	**38.82%**	**39.07%**	**39.33%**	**39.59%**	**39.86%**	**40.14%**	**53.81%**	**60.88%**

WATER RATE COMPARISONS – March – 2021
5,000 GALLONS USAGE PER MONTH
(www.efc.unc.edu/RatesDashboards/nc.html)

SYSTEM	WATER	SEWER	TOTAL
Forest City	$22.37	$23.12	$45.49
Morganton	$15.25	$33.23	$48.48
Lenoir	$23.86	$24.88	$48.74
Valdese	$40.95	$12.15	$53.10
N. Wilkesboro	$29.56	$24.48	$54.04
Hickory	$25.54	$33.00	$58.54
Statesville	$24.87	$40.07	$64.94
Two Rivers Utilities **(Gastonia)	$27.56	$38.26	$65.82
Shelby	$25.42	$41.42	$66.84
Lexington	$28.56	$38.41	$66.97
Granite Falls	$34.54	$32.95	$67.49
Boone	$34.20	$34.20	$68.40
Taylorsville	$35.50	$35.50	$71.00
Cherryville	$36.50	$36.50	$73.00
Lincolnton	$29.99	$46.97	$76.96
Siler City	$41.00	$37.25	$78.25
Blowing Rock **(Bi-monthly)	$39.38	$39.38	$78.76
Newton	$36.63	$48.33	$84.96
Thomasville	$34.90	$50.70	$85.60

TABLE 4

CITY OF LENOIR

FY 2021 AND PROPOSED WATER AND SEWER RATES

	CURRENT 2021	YEAR 1 2022	YEAR 2 2023	YEAR 3 2024	YEAR 4 2025	YEAR 5 2026	
WATER INSIDE							
Minimum	$10.54	$10.75	$10.97	$11.19	$11.41	$11.64	
1,001 +	$3.33	$3.40	$3.46	$3.53	$3.60	$3.68	per 1000 gal
WATER OUTSIDE							
Minimum	$21.08	$21.50	$21.93	$22.37	$22.82	$23.27	
1,001 +	$6.67	$6.79	$6.93	$7.07	$7.21	$7.35	per 1000 gal
BULK WATER	$2.22	$2.26	$2.31	$2.36	$2.40	$2.45	per 1000 gal
SEWER INSIDE							
Minimum	$9.24	$9.42	$9.61	$9.81	$10.00	$10.20	
1,001 +	$3.91	$3.99	$4.07	$4.15	$4.23	$4.32	per 1000 gal
SEWER OUTSIDE							
Minimum	$18.49	$18.85	$19.23	$19.61	$20.00	$20.40	
1,001 +	$7.83	$7.98	$8.14	$8.30	$8.46	$8.63	per 1000 gal
BULK SEWER	$3.87	$3.95	$4.03	$4.11	$4.19	$4.27	per 1000 gal
SAMPLE MONTHLY WATER & SEWER CHARGES							
INSIDE 5,000 GAL	$48.74	$49.71	$50.71	$51.72	$52.76	$53.81	
INSIDE 10,000 GAL	$84.94	$86.64	$88.37	$90.14	$91.94	$93.78	
INSIDE 50,000 GAL	$374.54	$382.03	$389.67	$397.46	$405.41	$413.52	
INSIDE 100,000 GAL	$736.54	$751.27	$766.30	$781.62	$797.25	$813.20	
OUTSIDE 5,000 GAL	$97.57	$99.43	$101.42	$103.45	$105.52	$107.63	
OUTSIDE 10,000 GAL	$170.07	$173.28	$176.74	$180.28	$183.88	$187.56	
OUTSIDE 50,000 GAL	$750.07	$764.06	$779.34	$794.93	$810.83	$827.04	
OUTSIDE 100,000 GAL	$1,475.07	$1,502.54	$1,532.59	$1,563.24	$1,594.51	$1,626.40	

City of Lenoir
Financial Summary
As of 2/28/2021

General Fund

	2020-2021 Budget	2/28/2021	% of Budget	Change from Previous Year	2/29/2020
Total Revenue	$ 18,644,570.98	$ 14,812,078.26	79%	$ 448,127.11	$ 14,363,951.15
COVID-19- Revenue	$ 314,054.98	$ 314,054.98	100%		
Revenue Net of COVID	$ 18,330,516.00	$ 14,498,023.28	79%	$ 134,072.13	$ 14,363,951.15
Expenditures	$ 18,644,570.98	$ 11,389,238.94	61%	$ (880,846.35)	$ 12,270,085.29
COVID-19 Expenditures	$ 314,054.98	$ 314,054.98	100%		
Expenditures Net of COVID	$ 18,330,516.00	$ 11,075,183.96	60%	$ (1,194,901.33)	$ 12,270,085.29
Over/Under Net of COVID	$ -	$ 3,422,839.32		$ 1,328,973.46	$ 2,093,865.86

Downtown District

	2020-2021 Budget	2/28/2021	% of Budget	Change from Previous Year	2/29/2020
Total Revenue	$ 191,938.00	$ 38,887.15	20%	$ 19,709.31	$ 19,177.84
COVID-19- Revenue	$ 8,200.00	$ 8,200.00	100%		
Revenue Net of COVID	$ 183,738.00	$ 30,687.15	17%	$ 11,509.31	$ 19,177.84
Expenditures	$ 191,938.00	$ 100,786.03	53%	$ (37,794.24)	$ 138,580.27
COVID-19 Expenditures	$ 8,200.00	$ 8,200.00	100%		
Expenditures Net of COVID	$ 183,738.00	$ 92,586.03	50%	$ (45,994.24)	$ 138,580.27
Over/Under Net of COVID	$ -	$ (61,898.88)		$ 57,503.55	$ (119,402.43)

Water/Sewer Fund

	2020-2021 Budget	2/28/2021	% of Budget	Change from Previous Year	2/29/2020
Revenues	$ 8,606,700.00	$ 6,327,368.70	74%	$ (65,165.15)	$ 6,392,533.85
COVID-19- Revenue	$ 25,400.00	$ 25,400.00	100%		
Revenue Net of COVID	$ 8,581,300.00	$ 6,301,968.70	73%	$ (90,565.15)	$ 6,392,533.85
Expenditures	$ 8,606,700.00	$ 4,705,171.08	55%	$ 51,730.59	$ 4,653,440.49
COVID-19 Expenditures	$ 25,400.00	$ 25,400.00	100%		
Expenditures Net of COVID	$ 8,581,300.00	$ 4,679,771.08	55%	$ 26,330.59	$ 4,653,440.49
Over/Under Net of COVID	$ -	$ 1,622,197.62		$ (116,895.74)	$ 1,739,093.36

City of Lenoir, North Carolina
Direct and Overlapping Property Tax Rates
Last 23 Years
(rate per $100 of assessed value)

	City Direct Rates			Overlapping Rates	
Fiscal Year	City of Lenoir	Downtown Service District	Rescue Readiness	Caldwell County	Rescue Squad
2021-22*					-
2020-21	0.58	0.25	0.0085	0.63	-
2019-20	0.58	0.25	0.0085	0.63	-
2018-19	0.58	0.25	0.0085	0.63	-
2017-18	0.58	0.25	0.0085	0.63	-
2016-17	0.58	0.25	-	0.63	0.0085
2015-16	0.58	0.25	-	0.60	0.0085
2014-15	0.58	0.25	-	0.60	0.0085
2013-14*	0.58	0.25	-	0.60	0.0085
2012-13	0.56	0.25	-	0.6299	0.0085
2011-12	0.54	0.25	-	0.6599	0.0085
2010-11	0.54	0.25	-	0.6599	0.0085
2009-10	0.54	0.25	-	0.6599	0.0085
2008-09	0.54	0.25	-	0.6599	0.0085
2007-08	0.54	0.25	-	0.6599	0.0085
2006-07	0.54	0.25	-	0.5399	0.0085
2005-06*	0.54	0.25	-	0.5399	0.0085
2004-05	0.54	0.25	-	0.5839	0.0071
2003-04	0.50	0.25	-	0.5839	0.0071
2002-03	0.50	0.25	-	0.5561	0.0071
2001-02*	0.47	0.25	-	0.5561	0.0071
2000-01	0.49	0.19	-	0.5829	0.0071
1999-00	0.49	0.19	-	0.5829	0.0071
1998-99	0.49	0.19	-	0.5829	0.0071

* revaluation year

City of Lenoir, North Carolina		
Solid Waste Fees		
Fiscal Year	Solid Waste Fees	Solid Waste Collections
2020-21		TBD
2019-20	10.00	793,464.00
2018-19	9.00	712,381.00
2017-18	9.00	707,721.00
2016-17	9.00	699,283.00
2015-16	9.00	703,382.00
2014-15	8.00	628,144.00
2013-14	8.00	622,819.00
2012-13	8.00	627,002.00
2011-12	8.00	626,743.00
2010-11	7.00	553,866.00
2009-10	7.00	560,940.00
2008-09	7.00	525,142.00
2007-08	7.00	515,359.00
2006-07	6.00	454,131.00
2005-06	6.00	438,734.00
2004-05	-	-

Health Insurance Rates			
FY		% Change	
2007-08		9.20%	BCBS
2008-09		1.90%	BCBS
2009-10		-3.10%	BCBS
2010-11		4.60%	BCBS
2011-12		-0.10%	BCBS
2012-13		6.70%	BCBS
2013-14		3.30%	BCBS
2014-15		15.00%	BCBS
2015-16		4.20%	BCBS
2016-17		7.90%	BCBS
2017-18		8.50%	BCBS
2018-19		-7.50%	Medcost
2019-20		0.00%	MedCost
2020-21	*	6.00%	MedCost
2021-22		6.00%	MedCost

* elimination of broker fee reduced to 4%

Average 4.17%

10-Year CPI/COLA/Water/Sewer

Fiscal Year	SE CPI (February)	COLA	Water	Sewer
2011-12	2.20%	0.00%	2.20%	4.00%
2012-13	3.30%	2.00%	3.30%	5.00%
2013-14	1.80%	0.00%	1.80%	2.00%
2014-15	1.20%	4.50%	1.20%	2.00%
2015-16	-0.30%	3.00%	0.00%	3.00%
2016-17	0.70%	2.00%	0.00%	3.00%
2017-18	2.80%	3.25%	2.50%	1.00%
2018-19	2.10%	4.80%	1.50%	0.00%
2019-20	1.10%	3.00%	1.10%	2.50%
2020-21	1.90%	3.00%	0.00%	0.00%
10-Year Totals	16.80%	25.55%	13.60%	22.50%

Fiscal Year	SE CPI (February)	COLA	Water	Sewer
2021-22	2.00%			

City Of Lenoir
Fund Balances

	2020
Unreserved Fund Balances	$10,483,369
Fund Balance Percent	58.23%
Water Fund Transfers	$0

	2019	2018	2017	2016
Unreserved Fund Balances	$9,829,330	$8,421,722	$7,222,443	$4,554,559
Fund Balance Percent	56.77%	51.56%	43.14%	25.33%
Water Fund Transfers	$0	$0	$0	$0

	2015	2014	2013	2012
Unreserved Fund Balances	$4,061,603	$3,574,740	$3,211,745	$3,028,662
Fund Balance Percent	23.14%	21.90%	19.80%	18.75%
Water Fund Transfers	$0	$0	$0	$0

	2011	2010	2009	2008
Unreserved Fund Balances	$2,896,417	$3,760,253	$3,653,831	$3,319,100
Fund Balance Percent	17.72%	23.59%	20.42%	21.18%
Water Fund Transfers	$0	$0	$0	$0

	2007	2006	2005	2004
Unreserved Fund Balances	$3,188,151	$2,285,977	$2,024,965	$1,797,042
Fund Balance Percent	20.48%	15.96%	12.62%	12.59%
Water Fund Transfers	$0	$0	$86,371	$582,020

Table A. South region CPI-U 1-month and 12-month percent changes, all items index, not seasonally adjusted

Month	2017		2018		2019		2020		2021	
	1-month	12-month	1-month	12-month	1-month	12-month	1-month	12-month	1-month	12-month
January	0.5	2.6	0.5	1.8	0.2	1.2	0.3	2.3	0.5	1.6
February	0.2	2.8	0.6	2.1	0.5	1.1	0.2	1.9	0.5	2.0
March	0.0	2.2	0.2	2.3	0.7	1.6	-0.1	1.1		
April	0.2	2.0	0.4	2.4	0.5	1.8	-0.8	-0.2		
May	0.0	1.7	0.3	2.7	-0.1	1.4	-0.2	-0.4		
June	0.2	1.5	0.2	2.7	-0.1	1.1	0.6	0.3		
July	-0.2	1.6	0.0	2.9	0.3	1.4	0.6	0.6		
August	0.4	1.9	-0.1	2.4	-0.1	1.4	0.4	1.1		
September	0.7	2.4	0.0	1.7	0.0	1.3	0.2	1.3		
October	-0.2	2.0	0.2	2.1	0.2	1.3	0.1	1.3		
November	-0.1	2.1	-0.3	1.9	0.0	1.6	-0.1	1.2		
December	-0.1	1.8	-0.5	1.5	0.0	2.1	0.2	1.4		

CITY OF LENOIR
GENERAL FUND PROJECTIONS

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	(Tax Revaluation**)	($1 SW)	(.01 PT)		($1 SW)		
Property Taxes	$ 8,700,000	$ 8,725,000	$ 8,790,000	$ 8,805,000	$ 8,820,000	$ 8,845,000	$ 8,870,000
Sales Taxes & Hold Harmless	$ 4,225,000	$ 4,240,000	$ 4,255,000	$ 4,270,000	$ 4,285,000	$ 4,305,000	$ 4,325,000
Franchise Taxes	$ 2,400,000	$ 2,405,000	$ 2,410,000	$ 2,415,000	$ 2,420,000	$ 2,425,000	$ 2,430,000
Solid Waste	$ 800,000	$ 870,000	$ 870,000	$ 870,000	$ 940,000	$ 940,000	$ 940,000
Other (Including Financing Sources)	$ 2,525,421	$ 2,530,433	$ 2,543,784	$ 2,548,872	$ 2,574,361	$ 2,649,018	$ 2,675,508
Total Revenues	$ 18,650,421	$ 18,770,433	$ 18,868,784	$ 18,908,872	$ 19,039,361	$ 19,164,018	$ 19,240,508
Legislative/Main Street	$ 368,609	$ 370,083	$ 371,564	$ 371,750	$ 373,980	$ 375,102	$ 376,227
Administrative	$ 589,608	$ 591,966	$ 594,334	$ 594,631	$ 598,200	$ 599,994	$ 601,794
Finance	$ 697,993	$ 700,785	$ 703,588	$ 703,890	$ 708,113	$ 710,837	$ 712,970
Planning	$ 440,894	$ 442,657	$ 444,428	$ 444,650	$ 447,318	$ 448,661	$ 450,007
Police	$ 6,117,218	$ 6,159,981	$ 6,190,781	$ 6,203,162	$ 6,249,686	$ 6,270,235	$ 6,294,796
Fire	$ 4,315,834	$ 4,346,045	$ 4,367,775	$ 4,376,576	$ 4,407,292	$ 4,422,112	$ 4,439,483
Public Works	$ 3,818,944	$ 3,839,949	$ 3,859,148	$ 3,866,867	$ 3,893,935	$ 3,906,817	$ 3,922,444
Recreation	$ 1,911,322	$ 1,918,967	$ 1,927,166	$ 1,927,346	$ 1,940,837	$ 1,946,660	$ 1,954,237
Resurfacing	$ 390,000	$ 400,000	$ 410,000	$ 420,000	$ 420,000	$ 425,000	$ 430,000
New Debt Service (Net)	$ (86,150)	$ -	$ -	$ -	$ -	$ 58,600	$ 58,550
Total Expenditures	$ 18,650,421	$ 18,770,433	$ 18,868,784	$ 18,908,872	$ 19,039,361	$ 19,164,018	$ 19,240,508
Financing Package						$550,000	
Debt Service	$ 131,000	$ 131,000	$ 131,000	$ 131,000	$ 131,000	$ 189,600	$ 248,150
Change in Debt Service Year to Year	$ (86,150)	$ -	$ -	$ -	$ -	$ 58,600	$ 58,550
Debt 2013-2014							
Debt 2014-2015							
Debt 2015-2016							
Debt 2016-2017							
Debt 2017-2018	-	-	-	-	-	-	-
Debt 2018-2019	$131,000	$131,000	$131,000	$131,000	$131,000	$131,000	$131,000
Debt 2019-2020							
New Debt 2020-2021							
New Debt 2021-2022							
New Debt 2022-2023							
New Debt 2023-2024							
New Debt 2024-2025						$58,600	$117,150
New Debt 2025-2026							
New Debt 2026-2027							
	$131,000	$131,000	$131,000	$131,000	$131,000	$189,600	$248,150

CITY OF LENOIR
GENERAL FUND CIP
2021-2022 Budget Year

General Fund	Total Project Cost	Funding from Other Source	Remaining	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Public Works									
Operating Budget									
Resurfacing	$4,485,000		$2,465,000	$390,000	$400,000	$410,000	$420,000	$420,000	$425,000
Garage - Two Post Lift (Lift Replacement)	$20,000		$20,000	$20,000					
Arrowwood St. Bridge	$600,000		$600,000	$25,000	$50,000	$525,000			
Greenway	$300,000		$300,000	$50,000	$50,000	$100,000	$50,000	$50,000	
Strategic Paving - Subdivisions - 2" Base - Georgetown	$65,000		$65,000		$65,000				
Strategic Paving - Subdivisions - 2" Base - Parkview	$75,500		$75,500	$46,000	$29,500				
Strategic Paving - Subdivisions - 2" Base - Heritage Hill	$19,000		$19,000				$19,000		
Strategic Paving - Hospital Ave.	$90,000		$90,000	$90,000					
Strategic Paving - Subdivisions - 2" Base -Summerhill	$75,000		$75,000		$75,000				
ADA Transition Plan Implementation	$425,000		$180,000	$30,000	$30,000	$30,000	$30,000	$30,000	$30,000
Total Public Works - Operating Funds	$6,154,500		$3,889,500	$651,000	$699,500	$1,065,000	$519,000	$500,000	$455,000
Other Funding Sources									
Hospital Avenue Sidewalk	$1,000,000	$800,000	$200,000	$200,000					
Linkside Connector - Hotel Street	$100,000		$100,000	$100,000					
RTP Grant - Greenway	$312,500	$312,500	$62,500	$62,500					
Vehicles/Equipment - Street	$2,074,000		$1,010,000	$50,000	$150,000	$160,000	$325,000		$325,000
Columbarium	$40,000	$40,000	$40,000	$20,000					$20,000
Cemetery Paving	$60,000	$30,000	$60,000	$30,000		$30,000			
Cemetery Master Plan	$245,000		$245,000		$45,000	$200,000			
Parkview Estates (Ebel Place Improvements)	$50,000		$50,000		$50,000				
Vehicles/Equipment - Build. Maint.	$90,000		$90,000		$30,000		$30,000		$30,000
Vehicles/Equipment - Cemeteries	$75,000		$75,000		$45,000	$15,000		$15,000	
Vehicles/Equipment - Sanitation	$1,055,000		$1,055,000		$275,000	$450,000		$330,000	
Vehicles/Equipment - Vehicle Services	$30,000		$30,000				$30,000		
Total Public Works - Other Funding Sources	$4,031,500		$3,017,500	$462,500	$595,000	$855,000	$385,000	$345,000	$375,000
Grand Total Public Works	$10,186,000		$6,907,000	$1,113,500	$1,294,500	$1,920,000	$904,000	$845,000	$830,000
Fire									
Operating Budget									
SCBAs	$180,000		$180,000	$30,000	$30,000	$30,000	$30,000	$30,000	$30,000
CPR TOOL/ LUCAS	$48,000		$48,000		$16,000	$16,000	$16,000		
Station #2 Creek Bank Repair	$20,000		$20,000	$20,000					
Station #1 Back Apron Repair	$38,000		$38,000		$38,000				
P25 Communication Radio Upgrades	$50,000		$50,000				$50,000		

CITY OF LENOIR
GENERAL FUND CIP
2021-2022 Budget Year

General Fund	Total Project Cost	Funding from Other Source	Remaining	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Total Operating Budget Fire	$364,000		$336,000	$50,000	$84,000	$46,000	$96,000	$30,000	$30,000
Other Funding Sources									
Two Rescue Pumpers	$1,276,239		$1,275,250	$637,625	$637,625				
3 Quick Response Vehicles - QRVs	$127,000		$127,000	$127,000					
Total Other Funding Sources Fire	$1,403,239		$1,402,250	$764,625	$637,625	$0	$0	$0	$0
Grant Total Fire	$1,767,239		$1,738,250	$814,625	$721,625	$46,000	$96,000	$30,000	$30,000
Police									
Operating Budget									
Portable Walkie Radios	$180,000		$180,000	$30,000	$30,000	$30,000	$30,000	$30,000	$30,000
Parking Lot Repaving	$15,000		$15,000	$5,000	$5,000	$5,000			
Firing Range Management	$65,000		$65,000	$50,000	$3,000	$3,000	$3,000	$3,000	$3,000
HVAC/Building Repairs/Remodeling/Handicap Ramp	$197,000		$120,000		$50,000	$50,000	$20,000		
Rain Gear Replacement	$15,000		$15,000		$15,000				
Evidence Tracking System	$25,000		$25,000		$25,000				
Crime Mapping Software	$15,000		$15,000		$15,000				
Sign Refurbishment	$8,000		$8,000		$8,000				
Personnel Transport Vehicle	$25,000		$25,000			$25,000			
Video Enhancement System	$10,000		$10,000		$10,000				
Mobile In-Car Radios	$80,000		$80,000			$20,000	$20,000	$20,000	$20,000
Weapon Replacement	$86,800		$17,800		$7,800	$5,000	$5,000		
Total Operating Budget Police	$721,800		$575,800	$85,000	$168,800	$138,000	$78,000	$53,000	$53,000
Other Funding Sources									
Departmental Vehicles	$3,657,400		$2,156,000	$270,000	$373,000	$373,000	$380,000	$380,000	$380,000
Dual Purpose Patrol K-9	$18,000		$9,000				$9,000		
SRT Ballistic Entry Vest	$140,000		$70,000			$70,000			
Fencing at Firing Range	$100,000		$100,000			$100,000			
Total Other Funding Sources Police	$3,915,400		$2,335,000	$270,000	$373,000	$543,000	$389,000	$380,000	$380,000
Grant Total Police	$4,637,200		$2,910,800	$355,000	$541,800	$681,000	$467,000	$433,000	$433,000
Administration									
Operating Budget									
City Hall and Clock Tower Stucco/Plaster Exterior	$50,000		$50,000		$50,000				
Total Operating Administration	$50,000		$50,000	$0	$50,000	$0	$0	$0	$0
Technology Infrastructure									
Operating Budget									

CITY OF LENOIR
GENERAL FUND CIP
2021-2022 Budget Year

General Fund	Total Project Cost	Funding from Other Source	Remaining	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Computers, Telephone Upgrades & Software	$375,000		$270,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000
Software Upgrade -Split with Enterprise Fund	$50,000		$50,000	$50,000					
Servers	$40,000		$40,000		$10,000		$10,000	$10,000	$10,000
Total Operating Technology Infrastructure	465,000		360,000	95,000	55,000	45,000	55,000	55,000	55,000
Recreation									
Operating Budget									
Aquatic Center Light Replacement	$5,000		$5,000	$5,000					
Aquatic Center Roof Replacement	$50,000		$50,000	$50,000					
MLK Center Entrance Awning	$8,000		$8,000	$8,000					
MLK Center Roof	$50,000		$50,000	$50,000					
Greenway Improvements	$175,000		$175,000	$25,000	$50,000		$50,000		$50,000
Disc Golf Course	$25,000		$25,000		$25,000				
Aquatic Center Ceiling Replacement	$75,000		$75,000		$75,000				
Aquatic Center HVAC Replacement	$10,000		$10,000		$10,000				
Aquatic Center Locker Room Renovations	$75,000		$75,000		$75,000				
MLK Center HVAC Replacement	$10,000		$10,000		$10,000				
Parks Vehicle	$75,000		$75,000		$25,000		$25,000		$25,000
Total Operating Funds Recreation	$2,609,000		$558,000	$138,000	$270,000	$0	$75,000	$0	$75,000
Other Funding Sources									
Security Fence @Zack Fork	$52,000		$52,000				$52,000		
MLK Playground Improvements	$100,000		$100,000			$100,000			
Splash Play Area @ Mulberry	$200,000	$200,000	$200,000					$200,000	
Mulberry Gym Upgrade	$9,500		$9,500		$9,500				
Mack Cook Stadium Upgrades	$225,000	$225,000	$225,000			15000	$35,000	$175,000	
LAFC Renovations	$350,000	$350,000	$350,000					$65,000	$285,000
West End Park Improvements	$25,000		$25,000				$25,000		
LHS Gym/Auditorium/Field Improvements	$230,000	$230,000	$230,000	$75,000	$75,000	$80,000			
IT Upgrades @ All Parks and Facilities	$35,000		$35,000		$15,000	$20,000			
Total Other Funding Sources Recreation	$1,226,500		$1,226,500	$75,000	$99,500	$215,000	$112,000	$440,000	$285,000
Grand Total Recreation	$3,835,500		$1,784,500	$213,000	$369,500	$215,000	$187,000	$440,000	$360,000
Total Operating Funds	$10,314,300		$5,769,300	$1,019,000	$1,277,300	$1,294,000	$823,000	$638,000	$668,000
Total Other Funding Sources	$10,576,639		$7,981,250	$1,572,125	$1,705,125	$1,613,000	$886,000	$1,165,000	$1,040,000
Grand Total	$20,890,939		$13,750,550	$2,591,125	$2,982,425	$2,907,000	$1,709,000	$1,803,000	$1,708,000

FY 2021-2022

Outstanding Items

- Workers Comp:
- General Liability:
- Health:
- Retirement System:
- NCLM Dues:

Current Funding Commitments - General Fund

- Linkside Connector -
- Hospital Avenue Sidewalk -
- RTP Grant -
- Mills infrastructure Project -
- ARC - Broyhill Site Clean-up -
- Downtown 2-way Traffic Conversion (3-Phases)
  - Phase 1 -
  - Phase 2 -
  - Phase 3 -
- JE Broyhill Park Phase 2 -

CDGB Funding Commitments

- OVT/Rail/Greenway Trail Segment(s)
- LHS Auditorium/Gym/Field Improvements

Future Outstanding Items - General Fund

- Wayfinding Signage
- Strategic Milling/Paving: Hospital Ave. -
  Parkview Streets -
- Greenway Extensions
- Strategic Foreclosures
- LAFC & MLK Renovations

OTHER

- COVID Stimulus Funds -
- Revaluation -